

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

- ☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2026
- or
- ☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number: 001-00395

NCR VOYIX CORPORATION
(Exact name of registrant as specified in its charter)

Maryland
(State or other jurisdiction of
incorporation or organization)

31-0387920
(I.R.S. Employer
Identification No.)

864 Spring Street NW
Atlanta, GA 30308
(Address of principal executive offices) (Zip Code)

Registrant’s telephone number, including area code: (800) 225-5627

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	VYX	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐

Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of July 29, 2026, there were approximately 138,069,898 shares of the registrant’s common stock issued and outstanding.

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Part I. Financial Information
Item 1. FINANCIAL STATEMENTS

NCR Voyix Corporation
Condensed Consolidated Statements of Operations (Unaudited)

In millions, except per share amounts	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Product revenue	\$ 27	\$ 185	\$ 176	\$ 337
Service revenue	496	475	953	935
Total revenue	523	660	1,129	1,272
Cost of products	21	169	163	314
Cost of services	346	341	680	674
Selling, general and administrative expenses	112	105	222	220
Research and development expenses	30	32	69	72
Total operating expenses	509	647	1,134	1,280
Income (loss) from operations	14	13	(5)	(8)
Interest expense	(15)	(14)	(30)	(29)
Other income (expense), net	(1)	(3)	(8)	5
Income (loss) from continuing operations before income taxes	(2)	(4)	(43)	(32)
Income tax expense (benefit)	(1)	(4)	(40)	(11)
Income (loss) from continuing operations	(1)	—	(3)	(21)
Income (loss) from discontinued operations, net of tax	3	—	—	4
Net income (loss) attributable to NCR Voyix	\$ 2	\$ —	\$ (3)	\$ (17)
Amounts attributable to NCR Voyix common stockholders:				
Income (loss) from continuing operations	\$ (1)	\$ —	\$ (3)	\$ (21)
Series A convertible preferred stock dividends	(3)	(4)	(6)	(8)
Income (loss) from continuing operations attributable to NCR Voyix common stockholders	(4)	(4)	(9)	(29)
Income (loss) from discontinued operations, net of tax attributable to NCR Voyix common stockholders	3	—	—	4
Net income (loss) attributable to NCR Voyix common stockholders	\$ (1)	\$ (4)	\$ (9)	\$ (25)
Income (loss) per share attributable to NCR Voyix common stockholders:				
Income (loss) per common share from continuing operations				
Basic	\$ (0.03)	\$ (0.03)	\$ (0.07)	\$ (0.21)
Diluted	\$ (0.03)	\$ (0.03)	\$ (0.07)	\$ (0.21)
Net income (loss) per common share				
Basic	\$ (0.01)	\$ (0.03)	\$ (0.07)	\$ (0.18)
Diluted	\$ (0.01)	\$ (0.03)	\$ (0.07)	\$ (0.18)
Weighted average common shares outstanding				
Basic	137.8	137.9	138.4	138.9
Diluted	137.8	137.9	138.4	138.9

See Notes to Condensed Consolidated Financial Statements.

NCR Voyix Corporation
Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited)

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Net income (loss)	\$ 2	\$ —	\$ (3)	\$ (17)
Other comprehensive income (loss):				
Currency translation adjustments				
Currency translation gains (loss)	(3)	10	(12)	14
Other comprehensive income (loss)	(3)	10	(12)	14
Comprehensive income (loss) attributable to NCR Voyix common stockholders	\$ (1)	\$ 10	\$ (15)	\$ (3)

See Notes to Condensed Consolidated Financial Statements.

NCR Voyix Corporation
Condensed Consolidated Balance Sheets (Unaudited)

In millions, except per share amounts	June 30, 2026	December 31, 2025
Assets		
Current assets		
Cash and cash equivalents	\$ 237	\$ 231
Accounts receivable, net of allowances of \$20 and \$21 as of June 30, 2026 and December 31, 2025, respectively	452	470
Inventories	128	217
Restricted cash, current	14	8
Prepaid and other current assets	286	176
Current assets of discontinued operations	1	1
Total current assets	1,118	1,103
Property, plant and equipment, net	169	174
Goodwill	1,519	1,520
Intangibles, net	70	83
Operating lease assets	197	208
Prepaid pension cost	49	50
Deferred income taxes	195	185
Other assets	535	598
Total assets	\$ 3,852	\$ 3,921
Liabilities and stockholders' equity (deficit)		
Current liabilities		
Accounts payable	\$ 411	\$ 346
Payroll and benefits liabilities	95	97
Contract liabilities	184	199
Settlement liabilities	11	10
Other current liabilities	339	409
Current liabilities of discontinued operations	3	4
Total current liabilities	1,043	1,065
Long-term debt	1,101	1,100
Pension and indemnity plan liabilities	134	136
Postretirement and postemployment benefits liabilities	35	32
Income tax accruals	49	51
Operating lease liabilities	211	226
Other liabilities	146	156
Total liabilities	2,719	2,766
Commitments and Contingencies (Note 9)		
Series A convertible preferred stock: par value \$0.01 per share, 3.0 shares authorized, 0.2 shares issued and outstanding as of June 30, 2026 and December 31, 2025; redemption amount and liquidation preference of \$207 as of June 30, 2026 and December 31, 2025	207	207
Stockholders' equity (deficit)		
NCR Voyix stockholders' equity (deficit)		
Preferred stock: par value \$0.01 per share, 100.0 shares authorized, no shares issued and outstanding as of June 30, 2026 and December 31, 2025	—	—
Common stock: par value \$0.01 per share, 500.0 shares authorized, 137.6 and 138.1 shares issued and outstanding as of June 30, 2026 and December 31, 2025, respectively	1	1
Paid-in capital	826	827
Retained earnings (deficit)	550	559
Accumulated other comprehensive income (loss)	(451)	(439)
Total NCR Voyix stockholders' equity (deficit)	926	948
Noncontrolling interests in subsidiaries	—	—
Total stockholders' equity (deficit)	926	948
Total liabilities and stockholders' equity (deficit)	\$ 3,852	\$ 3,921

See Notes to Condensed Consolidated Financial Statements.

NCR Voyix Corporation
Condensed Consolidated Statements of Cash Flows (Unaudited)

In millions	Six months ended June 30	
	2026	2025
Operating activities		
Net income (loss)	\$ (3)	\$ (17)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	106	118
Stock-based compensation expense	19	18
Deferred income taxes	(10)	—
Impairment of other assets	4	—
Loss (gain) on disposal of property, plant and equipment and other assets, net	9	—
Changes in assets and liabilities:		
Receivables	20	17
Inventories	(42)	(15)
Current payables and accrued expenses	65	(21)
Contract liabilities	(16)	(14)
Employee benefit plans	(16)	10
Other assets and liabilities	(77)	(380)
Net cash provided by (used in) operating activities	\$ 59	\$ (284)
Investing activities		
Capital expenditures	(77)	(81)
Collections on purchased trade receivables	1	6
Collections on non-operating receivables	67	—
Net cash provided by (used in) investing activities	\$ (9)	\$ (75)
Financing activities		
Payments on revolving credit facilities	(103)	(9)
Borrowings on revolving credit facilities	103	9
Cash dividend paid for Series A preferred shares dividends	(6)	(8)
Repurchases of common stock	(20)	(69)
Proceeds from employee stock plans	5	5
Tax withholding payments on behalf of employees	(5)	(7)
Principal payments for finance lease obligations	(13)	(7)
Net cash provided by (used in) financing activities	\$ (39)	\$ (86)
Effect of exchange rate changes on cash, cash equivalents and restricted cash	—	5
Increase (decrease) in cash, cash equivalents, and restricted cash	\$ 11	\$ (440)
Cash, cash equivalents and restricted cash at beginning of period	243	758
Cash, cash equivalents and restricted cash at end of period	\$ 254	\$ 318

See Notes to Condensed Consolidated Financial Statements.

NCR Voyix Corporation
Condensed Consolidated Statements of Changes in Stockholders' Equity (Deficit) (Unaudited)

In millions	NCR Voyix Stockholders						Non-Redeemable Noncontrolling Interests in Subsidiaries	Total
	Common Stock		Paid-in Capital	Retained Earnings (Deficit)	Accumulated Other Comprehensive Income (Loss)			
	Shares	Amount						
December 31, 2025	138	\$ 1	\$ 827	\$ 559	\$ (439)	\$ —	\$ 948	
Comprehensive income:								
Net income (loss)	—	—	—	(5)	—	—	(5)	
Other comprehensive income (loss)	—	—	—	—	(9)	—	(9)	
Total comprehensive income (loss)	—	—	—	(5)	(9)	—	(14)	
Employee stock purchase and stock compensation plans	2	—	6	—	—	—	6	
Series A convertible preferred stock dividends	—	—	—	(3)	—	—	(3)	
Repurchase of NCR Voyix common stock	(1)	—	(9)	—	—	—	(9)	
March 31, 2026	139	\$ 1	\$ 824	\$ 551	\$ (448)	\$ —	\$ 928	
Comprehensive income:								
Net income (loss)	—	—	—	2	—	—	2	
Other comprehensive income (loss)	—	—	—	—	(3)	—	(3)	
Total comprehensive income (loss)	—	—	—	2	(3)	—	(1)	
Employee stock purchase and stock compensation plans	1	—	13	—	—	—	13	
Series A convertible preferred stock dividends	—	—	—	(3)	—	—	(3)	
Repurchase of NCR Voyix common stock	(2)	—	(11)	—	—	—	(11)	
June 30, 2026	138	\$ 1	\$ 826	\$ 550	\$ (451)	\$ —	\$ 926	

In millions	NCR Voyix Stockholders						Non-Redeemable Noncontrolling Interests in Subsidiaries	Total
	Common Stock		Paid-in Capital	Retained Earnings (Deficit)	Accumulated Other Comprehensive Income (Loss)			
	Shares	Amount						
December 31, 2024	142	\$ 1	\$ 866	\$ 535	\$ (469)	\$ (2)	\$ 931	
Comprehensive income:								
Net income (loss)	—	—	—	(17)	—	—	(17)	
Other comprehensive income (loss)	—	—	—	—	4	—	4	
Total comprehensive income (loss)	—	—	—	(17)	4	—	(13)	
Employee stock purchase and stock compensation plans	1	—	5	—	—	—	5	
Series A convertible preferred stock dividends	—	—	—	(4)	—	—	(4)	
Spin-Off of NCR Atleos	—	—	—	(18)	16	2	—	
Repurchase of NCR Voyix common stock	(5)	—	(62)	—	—	—	(62)	
March 31, 2025	138	\$ 1	\$ 809	\$ 496	\$ (449)	\$ —	\$ 857	
Comprehensive income:								
Net income (loss)	—	—	—	—	—	—	—	
Other comprehensive income (loss)	—	—	—	—	10	—	10	
Total comprehensive income (loss)	—	—	—	—	10	—	10	
Employee stock purchase and stock compensation plans	1	—	11	—	—	—	11	
Series A convertible preferred stock dividends	—	—	—	(4)	—	—	(4)	
Repurchase of NCR Voyix common stock	(1)	—	(7)	—	—	—	(7)	
June 30, 2025	138	\$ 1	\$ 813	\$ 492	\$ (439)	\$ —	\$ 867	

See Notes to Condensed Consolidated Financial Statements.

NCR Voyix Corporation
Notes to Condensed Consolidated Financial Statements (Unaudited)

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NCR Voyix Corporation
Notes to Condensed Consolidated Financial Statements (Unaudited)—(Continued)

1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying Condensed Consolidated Financial Statements have been prepared by NCR Voyix Corporation (“NCR Voyix”, the “Company”, “we” or “us”) without audit pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (“SEC”) and, in the opinion of management, include all adjustments (consisting of normal, recurring adjustments, unless otherwise disclosed) necessary for a fair statement of the condensed consolidated results of operations, financial position, and cash flows for each period presented. The consolidated results for the interim periods are not necessarily indicative of results to be expected for the full year. The 2025 year-end Condensed Consolidated Balance Sheet was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States (“GAAP”). These financial statements should be read in conjunction with the Company’s Annual Report on Form 10-K for the year ended December 31, 2025.

Spin-off of NCR Atleos On October 16, 2023, we completed the spin-off of our ATM-focused business, including our self-service banking, payments & network, and telecommunications and technology businesses, into an independent publicly traded company, NCR Atleos Corporation and its consolidated subsidiaries (collectively hereinafter “NCR Atleos”). The spin-off of NCR Atleos (the “Spin-Off”) was effectuated through a pro rata distribution of all outstanding shares of NCR Atleos common stock to holders of our common stock as of the close of business on October 2, 2023 (the “record date”). We distributed one share of NCR Atleos common stock for every two common shares of our outstanding common stock as of the record date. Shareholders received cash in lieu of fractional shares of Atleos common stock. The Spin-Off is expected to qualify as a tax-free distribution for U.S. federal income tax purposes. The Company retains no ownership interest in NCR Atleos. The accounting requirements for reporting the Spin-Off of NCR Atleos as a discontinued operation were met when the separation was completed. Accordingly, the financial results for NCR Atleos are presented as net income (loss) from discontinued operations, net of tax on the Condensed Consolidated Statements of Operations. Refer to Note 2, “Discontinued Operations” for additional information.

We entered into various agreements with NCR Atleos to effectuate the Spin-Off, and to provide a framework for the relationship between the Company and NCR Atleos after the Spin-Off. Such agreements include the separation and distribution agreement, as well as the following ongoing agreements: a tax matters agreement, employee matters agreement, patent and technology cross-license agreement, trademark license and use agreement, master services agreement and various other transaction agreements. While many of the performance obligations of the Company and NCR Atleos have been satisfied or have otherwise expired, we continue to provide certain limited services to NCR Atleos and receive certain limited services from NCR Atleos pursuant to the terms of the master services agreement.

Sale of Digital Banking On September 30, 2024, the Company completed the sale of its Digital Banking segment businesses (the “Digital Banking Sale”) to an affiliate of The Veritas Capital Fund VIII, L.P. (the “Buyer”). The purchase price for the transaction was \$2.45 billion in cash, subject to a post-closing adjustment, as well as contingent consideration of up to an additional \$100 million in cash upon the achievement of a specified return on the Buyer’s invested capital at the time of any future sale. The Company records contingent consideration at fair value based on the consideration expected to be transferred, which was estimated to be zero as of June 30, 2026. The accounting requirements for reporting the Digital Banking Sale as a discontinued operation were met when the definitive agreement was signed. In connection with the Digital Banking Sale, the Company and the Buyer entered into certain agreements, including a transition services agreement, providing for the performance of certain services by the Company for the benefit of the Buyer for a period of time after the Digital Banking Sale.

NCR Voyix Corporation
Notes to Condensed Consolidated Financial Statements (Unaudited)—(Continued)

Transition of Hardware Business to ODM Model In August 2024, the Company entered into a commercial agreement with Ennoconn Corporation (“Ennoconn”) to transition its self-checkout and point-of-sale hardware business to an outsourced design and manufacturing model, including the sale of certain related assets (the “Hardware Business Transition”). Under the agreement, beginning April 1, 2026, Ennoconn is primarily responsible for hardware sold to the Company’s customers, including the design, manufacture, warranty, supply, and direct shipment of self-checkout and point-of-sale hardware. The Company continues to provide its point-of-sale and self-checkout software, as well as key support and maintenance services. Effective April 1, 2026, the Company acts as an agent in the sale of hardware under its commercial arrangement with Ennoconn Corporation. The Company determined that it does not control the hardware before it is transferred to the customer and therefore acts as an agent in the transaction. Accordingly, under ASC 606, revenue is recognized on a net basis in an amount equal to the commission or fee the Company expects to receive for arranging for the hardware to be provided to the customer. Revenue is recognized when control of the hardware transfers to the customer, generally upon shipment or delivery, and is presented within Service revenue.

During the three and six months ended June 30, 2026, the Company sold inventory to Ennoconn as part of the Hardware Business Transition and recorded a loss of \$3 million and \$15 million, respectively, in Other income (expense), net in the Condensed Consolidated Statements of Operations. Under ASC 610-20, the inventory sale resulted in the recognition of a receivable within Prepaid and other current assets in the Condensed Consolidated Balance Sheets, with subsequent cash collections reflected as investing cash inflows in the Condensed Consolidated Statements of Cash Flows.

Use of Estimates The preparation of financial statements in accordance with GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and revenue and expenses during the period reported.

Although our estimates contemplate current and expected future conditions, as applicable, it is reasonably possible that actual conditions could differ from our expectations, which could materially affect our results of operations and financial position. In particular, a number of estimates have been and will continue to be affected by macroeconomic pressures and geopolitical challenges. The ultimate impact on our overall financial condition and operating results will depend on supply chain challenges and cost escalations including materials, interest, labor and freight, and any additional governmental and public actions taken in response. As a result, our accounting estimates and assumptions may change over time as a consequence of the effects of these external factors. Such changes could result in future impairments of goodwill, intangible assets, long-lived assets, incremental credit losses on accounts receivable and decreases in the carrying amount of our tax assets.

Evaluation of Subsequent Events The Company evaluated subsequent events through the date that our Condensed Consolidated Financial Statements were issued. Other than the items discussed within the Notes to the Consolidated Financial Statements, no matters were identified that required adjustment to the Condensed Consolidated Financial Statements or additional disclosure.

Reclassifications Certain prior-period amounts have been reclassified in the accompanying Condensed Consolidated Financial Statements and Notes thereto in order to conform to the current period presentation. Reclassifications had no effect on prior year net income or stockholders’ equity.

Cyber ransomware incident In April 2023, the Company determined that a single data center outage was caused by a cyber ransomware incident and, in connection with this incident, the Company has incurred a cumulative \$47 million of expenses as of June 30, 2026. The incident impacted operations for some customers and only with respect to specific Aloha cloud-based services and Counterpoint and did not impact any financial reporting systems. The Company continues to pursue recovery under its insurance policies and has recovered \$37 million as of June 30, 2026. While the Company may incur additional costs and expenses in the future, the Company does not anticipate that future expenses or costs incurred will have a material adverse effect on our business, operations or financial condition.

ACH Disbursements In February 2024, the Company identified fraudulent automated clearing house (“ACH”) disbursements from a Company bank account. The cumulative amount of these disbursements totaled \$34 million. As of June 30, 2026, the Company has recovered approximately \$16 million of fraudulent disbursements from the Company’s banks and is pursuing insurance recoveries in connection with this matter.

Repurchases of Common Stock In May 2025, the Board approved an amended and restated share repurchase program (the “Repurchase Program”), with no expiration from the date of authorization, that provided for a total aggregate repurchase authority of \$200 million, to repurchase shares of the Company’s common stock and Series A preferred stock. Taking into

NCR Voyix Corporation
Notes to Condensed Consolidated Financial Statements (Unaudited)—(Continued)

account prior repurchases under the Repurchase Program, on February 12, 2026, the Board amended the Repurchase Program to add an incremental \$178 million of repurchase authority under the program, which brought the total remaining aggregate repurchase authority under the program at the time to \$300 million. During the six months ended June 30, 2026, the Company repurchased \$20 million of common stock under the Repurchase Program.

Cash, Cash Equivalents, and Restricted Cash The reconciliation of cash, cash equivalents and restricted cash in the Condensed Consolidated Statements of Cash Flows is as follows:

In millions	Balance Sheet Location	June 30	
		2026	2025
Cash and cash equivalents	Cash and cash equivalents	\$ 237	\$ 276
Short term restricted cash	Restricted cash, current	3	3
Long term restricted cash	Other assets	3	5
Cash included in settlement processing assets	Restricted cash, current	11	34
Total cash, cash equivalents and restricted cash		\$ 254	\$ 318

Supplemental Cash Flow Information During the six months ended June 30, 2026, the Company sold \$123 million of inventory to Ennoconn as part of the Hardware Business Transition, recorded receivables of \$108 million and recorded a loss of \$15 million from the sale. Cash collected on the receivables during the six months ended June 30, 2026 was \$67 million and is reflected within “Collections on non-operating receivables” in the Condensed Consolidated Statements of Cash Flows.

Contract Assets and Liabilities The following table presents the net contract liability balances as of June 30, 2026 and December 31, 2025, respectively.

In millions	Location in the Condensed Consolidated Balance Sheet	June 30, 2026	December 31, 2025
Current portion of contract liabilities	Contract liabilities	\$ 184	\$ 199
Non-current portion of contract liabilities	Other liabilities	\$ 11	\$ 12

During the six months ended June 30, 2026, the Company recognized \$137 million in revenue that was included in contract liabilities as of December 31, 2025.

Remaining Performance Obligations Remaining performance obligations represent the revenue that has not yet been recognized, which includes deferred revenue and non-cancellable amounts that will be invoiced and recognized in future periods. As of June 30, 2026, the aggregate amount of the remaining performance obligations was approximately \$1.1 billion. The Company expects to recognize revenue on more than three-quarters of the remaining performance obligations over the next 12 months, with the remainder recognized thereafter.

The Company has made three elections that affect the value of remaining performance obligations described above. We do not disclose remaining performance obligations for contracts where variable consideration is directly allocated based on usage or when the original expected duration is one year or less. Additionally, we do not disclose remaining performance obligations for contracts where we recognize revenue from the satisfaction of the performance obligation in accordance with the ‘right to invoice’ practical expedient.

Capitalized Software Capitalized development costs for internal-use software and software that will be sold, leased or otherwise marketed were \$306 million and \$302 million as of June 30, 2026 and December 31, 2025, respectively, presented within Other assets on the Condensed Consolidated Balance Sheets. Capital expenditures related to capitalized software were \$71 million and \$66 million during the six months ended June 30, 2026 and 2025, respectively.

NCR Voyix Corporation
Notes to Condensed Consolidated Financial Statements (Unaudited)—(Continued)

Recent Accounting Pronouncements

Accounting Pronouncements Issued But Not Yet Adopted

In April 2026, the FASB issued ASU 2026-01, *Initial Measurement of Paid-in-Kind Dividends on Equity-Classified Preferred Stock*. This ASU requires that paid-in-kind dividends on equity-classified preferred stock be initially measured based on the dividend rate stated in the applicable preferred stock agreement and is intended to reduce diversity in practice in measuring such dividends. The guidance is effective for annual reporting periods beginning after December 15, 2026, including interim periods within those annual reporting periods, with early adoption permitted. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.

In December 2025, the FASB issued ASU 2025-11, *Interim Reporting (Topic 270): Narrow Scope Improvements*. The update improves the guidance in Topic 270, *Interim Reporting*, by improving the navigability of the required interim disclosures and clarifying when that guidance is applicable. The amendments in ASU 2025-11 are effective for interim reporting periods within annual reporting periods beginning after December 15, 2027, with early adoption permitted. The amendments can be applied either prospectively or retrospectively to any or all prior periods presented in the financial statements. The Company is currently evaluating the impact that the adoption of this guidance may have on its consolidated financial statements and related disclosures.

In September 2025, the FASB issued ASU 2025-06, *Intangibles - Goodwill and Other - Internal-Use Software (Topic 350): Targeted Improvements to the Accounting for Internal-Use Software*. This update revises the recognition guidance for internal-use software by eliminating the previous model based on software development stages and introducing a principles-based approach. Under the new guidance, capitalization begins when the Company has authorized and committed to funding the project, and it is probable that the software will be completed and used for its intended purpose. This ASU is effective for interim periods and fiscal years beginning after December 15, 2027. The amendment may be applied on a prospective, retrospective or modified retrospective basis. The Company is currently evaluating the provisions of the amendments and the impact on its future consolidated financial statements.

In November 2024, the FASB issued ASU 2024-03, *Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Topic 220): Disaggregation of Income Statement Expenses* and ASU 2025-01, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Topic 220): Clarifying the Effective Date*. This guidance requires additional disclosure of certain amounts included in the expense captions presented on the Statement of Operations as well as disclosures about selling expenses. This ASU is effective on a prospective basis, with the option for retrospective application, for annual periods beginning after December 15, 2026 and interim reporting periods within annual reporting periods beginning after December 15, 2027. The Company plans to adopt ASU 2025-01 and conform to the applicable disclosure when it becomes effective for the Annual Report on Form 10-K for the year ending December 31, 2026. Other than the new disclosure requirements, the Company does not expect that the adoption of this guidance will have a significant impact on its consolidated financial statements.

Although there are other new accounting pronouncements issued by the FASB and not yet adopted by or effective for the Company, the Company does not believe any of these accounting pronouncements will have a material impact on its consolidated financial statements.

2. DISCONTINUED OPERATIONS

Spin-Off of NCR Atleos

On October 16, 2023, the Company completed the Spin-Off of NCR Atleos into an independent publicly traded company. Refer to Note 1, “Basis of Presentation and Summary of Significant Accounting Policies” for additional information regarding the Spin-Off. The historical results of NCR Atleos have been presented as discontinued operations. The Company’s presentation of discontinued operations excludes general corporate overhead costs that did not meet the requirements to be presented as discontinued operations. As of March 31, 2025, all historical results of NCR Atleos have been presented as discontinued operations. Income (loss) from discontinued operations, net of tax, related to the Spin-Off of NCR Atleos was no income or loss.

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from discontinued operations for the three and six months ended June 30, 2025. No net cash was provided by or used in operating activities for discontinued operations related to the Spin-Off of NCR Atleos for the six months ended June 30, 2025.

Japan Bank Technology Solutions Sale

On March 16, 2026, the Company signed a definitive agreement to sell its bank technology solutions business in Japan. The sale of the Japan bank technology solutions business is a continuation of the Company's strategic shift to exit the banking industry and focus on its core retail and restaurant segments. The purchase price for the transaction is expected to be \$32 million in cash, subject to a post-closing adjustment, and the transaction is expected to close by the end of 2026.

The accounting requirements for reporting the Japan bank technology solutions business sale as a discontinued operation were met when the definitive agreement was signed. Accordingly, the financial results for the Japan bank technology solutions business for the three and six months ended June 30, 2026 and 2025 are presented as net income (loss) from discontinued operations, net of tax on the Condensed Consolidated Statements of Operations. The Company's presentation of discontinued operations excludes general corporate overhead costs that did not meet the requirements to be presented as discontinued operations. Income (loss) from discontinued operations, net of tax, related to the Japan bank technology solutions business was income of \$1 million and loss of \$1 million for the three and six months ended June 30, 2026, respectively, and income of \$1 million and \$2 million for the three and six months ended June 30, 2025, respectively. Net liabilities of discontinued operations related to the Japan bank technology solutions business were \$2 million and \$3 million as of June 30, 2026 and December 31, 2025, respectively. Net cash provided by or used in operating activities of discontinued operations related to the Japan bank technology solutions business was \$1 million and \$5 million of net cash provided by operating activities for the six months ended June 30, 2026 and 2025, respectively.

Environmental Matters

The costs and insurance recoveries relating to certain environmental obligations associated with discontinued operations, including those relating to the Fox River and Kalamazoo River matters, are presented in Income (loss) from discontinued operations, net of tax, in the Consolidated Statements of Operations. Income (loss) from discontinued operations, net of tax, related to environmental matters was income of \$2 million and \$1 million for the three and six months ended June 30, 2026, respectively, and loss of \$1 million and income of \$2 million for the three and six months ended June 30, 2025, respectively. Net cash provided by or used in operating activities of discontinued operations related to environmental obligations was \$7 million of net cash used in operating activities for the six months ended June 30, 2026 and \$11 million of net cash used in operating activities for the six months ended June 30, 2025. Refer to Note 9, "Commitments and Contingencies" for further information.

3. GOODWILL AND PURCHASED INTANGIBLE ASSETS

Goodwill by Segment The carrying amounts of goodwill by segment as of June 30, 2026 and December 31, 2025, respectively, are included in the table below. Foreign currency fluctuations are included within other adjustments.

In millions	December 31, 2025			Additions	Impairment	Other	June 30, 2026		
	Goodwill	Accumulated Impairment	Total				Goodwill	Accumulated Impairment	Total
Retail	\$ 1,084	\$ (34)	\$ 1,050	\$ —	\$ —	\$ (1)	\$ 1,083	\$ (34)	\$ 1,049
Restaurants	493	(23)	470	—	—	—	493	(23)	470
Total goodwill	\$ 1,577	\$ (57)	\$ 1,520	\$ —	\$ —	\$ (1)	\$ 1,576	\$ (57)	\$ 1,519

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Identifiable Intangible Assets The Company's purchased intangible assets, reported in Intangibles, net in the Condensed Consolidated Balance Sheets, were specifically identified when acquired, and are deemed to have finite lives. The gross carrying amount and accumulated amortization for the Company's identifiable intangible assets were as set forth in the table below as of June 30, 2026 and December 31, 2025, respectively.

In millions	Amortization Period (in Years)	June 30, 2026		December 31, 2025	
		Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Identifiable intangible assets					
Reseller & customer relationships	1 - 20	\$ 322	\$ (285)	\$ 322	\$ (280)
Intellectual property	2 - 8	360	(328)	360	(320)
Tradenames	1 - 10	63	(62)	63	(62)
Total identifiable intangible assets		\$ 745	\$ (675)	\$ 745	\$ (662)

Amortization expense related to identifiable intangible assets for the following periods is:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Amortization expense	\$ 6	\$ 6	\$ 13	\$ 12

The estimated aggregate amortization expense for identifiable intangible assets for the following periods is:

In millions	For the years ended December 31					
	Remainder of 2026	2027	2028	2029	2030	2031
Amortization expense	\$ 12	\$ 21	\$ 11	\$ 8	\$ 7	\$ 4

4. SEGMENT INFORMATION AND CONCENTRATIONS

Subsequent to the Digital Banking Sale and the Spin-Off, as described in Note 1, "Basis of Presentation and Summary of Significant Accounting Policies", the Company manages and reports the following two segments:

- **Retail** - Our Retail segment serves enterprise and mid-market retailers primarily in the convenience, fuel & retail, grocery, drug & mass merchandise, and department & specialty retail industries. Our retail solutions, including software, services, payments, and hardware offerings, provide end-to-end connectivity within a customer's operations, including, point-of-sale ("POS"), self-checkout ("SCO"), inventory and supply chain management, fraud and loss prevention, loyalty and consumer engagement.
- **Restaurants** - Our Restaurants segment is focused on serving restaurants and food service establishments, including quick-service, table-service and fast casual restaurants of all sizes. Our restaurant solutions include, software, payments, hardware, installation, maintenance, and managed and professional services. These solutions are designed to help streamline order and transaction processing, increase consumer engagement, manage the supply chain, increase kitchen productivity and reduce operating costs.

Corporate and Other includes income and expenses related to corporate functions that are not specifically attributable to either of our two reportable segments along with certain non-strategic businesses that are considered immaterial operating segment(s), as well as commercial agreements with NCR Atleos. As disclosed in Note 2, "Discontinued Operations", the Japan bank technology solutions business sale qualified as a discontinued operation during the six months ended June 30, 2026, and all revenue and expenses historically reported within Corporate and Other are presented in net income (loss) from discontinued operations, net of tax on the Condensed Consolidated Statements of Operations for all periods presented.

These segments represent components of the Company for which separate financial information is available that is utilized on a regular basis by the chief operating decision maker ("CODM"), the CEO. The CODM considers the budget-to-actual and forecast-to-actual variances for revenue and segment Adjusted EBITDA on a periodic basis in assessing segment performance and in allocating the Company's resources. Adjusted EBITDA is defined as GAAP net income (loss) from continuing operations attributable to NCR Voyix plus interest expense, net; plus income tax expense (benefit); plus depreciation and amortization (excluding acquisition-related amortization of intangibles); plus stock-based compensation expense; plus pension

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mark-to-market adjustments and other special items, including amortization of acquisition-related intangibles, acquisition-related costs, loss (gain) on disposal of businesses, loss (gain) on extinguishment of debt, separation-related costs, cyber ransomware incident recovery costs net of insurance recoveries, fraudulent ACH disbursements costs net of recoveries, foreign currency devaluation, transformation and restructuring charges (which includes integration, severance and other exit and disposal costs), strategic initiative costs and litigation costs, among others. The special items are considered non-operational or non-recurring in nature, so are excluded from the Adjusted EBITDA metric utilized by our CODM in evaluating segment performance and are separately delineated to reconcile back to total reported GAAP net income (loss) from continuing operations attributable to the Company.

Assets are not allocated to segments, and thus are not included in the assessment of segment performance. Consequently, we do not disclose total assets by reportable segment. The accounting policies used to determine the results of the operating segments are the same as those utilized for the condensed consolidated financial statements as a whole. Intersegment sales and transfers are not material.

The following table presents summarized financial information for the Company's reportable segments for the three months ended June 30, 2026:

In millions	Retail	Restaurants	Total
Revenue by Segment	\$ 365	\$ 158	\$ 523
Other			—
Total Revenue			\$ 523
Cost of Revenue	220	66	
Other segment items⁽¹⁾	48	34	
Segment Adjusted EBITDA	\$ 97	\$ 58	\$ 155

The following table presents summarized financial information for the Company's reportable segments for the three months ended June 30, 2025:

In millions	Retail	Restaurants	Total
Revenue by Segment	\$ 454	\$ 205	\$ 659
Other			1
Total Revenue			\$ 660
Cost of Revenue	322	105	
Other segment items⁽¹⁾	51	32	
Segment Adjusted EBITDA	\$ 81	\$ 68	\$ 149

The following table presents summarized financial information for the Company's reportable segments for the six months ended June 30, 2026:

In millions	Retail	Restaurants	Total
Revenue by Segment	\$ 792	\$ 337	\$ 1,129
Other			—
Total Revenue			\$ 1,129
Cost of Revenue	515	161	
Other segment items⁽¹⁾	102	64	
Segment Adjusted EBITDA	\$ 175	\$ 112	\$ 287

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The following table presents summarized financial information for the Company's reportable segments for the six months ended June 30, 2025:

In millions	Retail	Restaurants	Total
Revenue by Segment	\$ 874	\$ 396	\$ 1,270
Other			2
Total Revenue			\$ 1,272
Cost of Revenue	623	204	
Other segment items ⁽¹⁾	105	65	
Segment Adjusted EBITDA	\$ 146	\$ 127	\$ 273

⁽¹⁾Other segment items primarily includes selling, general and administrative expenses and research and development expenses.

The following table reconciles Segment Adjusted EBITDA to Net income (loss) from continuing operations attributable to NCR Voyix:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Segment Adjusted EBITDA	\$ 155	\$ 149	\$ 287	\$ 273
Corporate and other income and expenses not allocated to reportable segments	57	56	111	106
Depreciation and amortization	47	51	93	101
Acquisition-related amortization of intangibles	6	6	13	12
Interest expense	15	14	30	29
Interest income	(1)	(1)	(1)	(7)
Income tax expense (benefit)	(1)	(4)	(40)	(11)
Stock-based compensation expense	11	9	19	18
Transformation and restructuring costs ⁽¹⁾	20	16	43	37
Strategic initiatives ⁽²⁾	2	2	20	9
Litigation costs ⁽³⁾	—	—	2	—
Net income (loss) from continuing operations attributable to NCR Voyix	\$ (1)	\$ —	\$ (3)	\$ (21)

⁽¹⁾Represents integration, severance, and other exit and disposal costs which are considered non-operational in nature.

⁽²⁾Represents professional fees related to strategic initiatives which are considered non-operational in nature, as well as certain costs incurred related to the Hardware Business Transition.

⁽³⁾Represents costs related to a certain litigation matter, net of expected indemnity recoveries from NCR Atleos, as discussed in Note 9, "Commitments and Contingencies".

Revenue is attributed to the geographic area to which the product is delivered or in which the service is provided. The following table presents revenue by geographic area for the Company:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
United States	\$ 334	\$ 402	\$ 709	\$ 785
Americas (excluding United States)	34	45	72	88
Europe, Middle East and Africa	103	153	241	285
Asia Pacific	52	60	107	114
Total revenue	\$ 523	\$ 660	\$ 1,129	\$ 1,272

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The following table presents the recurring revenue and all other products and services revenue that is recognized at a point in time for the Company:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Recurring revenue ⁽¹⁾	\$ 435	\$ 421	\$ 854	\$ 825
All other products and services	88	239	275	447
Total revenue	\$ 523	\$ 660	\$ 1,129	\$ 1,272

⁽¹⁾Recurring revenue includes all revenue streams from contracts where there is a predictable revenue pattern that will occur at regular intervals with a relatively high degree of certainty. This includes hardware and software maintenance revenue, cloud revenue, payment processing revenue, and certain professional services arrangements, as well as term-based software license arrangements that include customer termination rights.

5. DEBT OBLIGATIONS

The following table summarizes the Company's short-term borrowings and long-term debt as of June 30, 2026 and December 31, 2025, respectively:

In millions, except percentages	June 30, 2026		December 31, 2025	
	Amount	Weighted-Average Interest Rate	Amount	Weighted-Average Interest Rate
Short-Term Borrowings				
Current portion of Senior Secured Credit Facility ⁽¹⁾	\$ —	—%	\$ —	—%
Total short-term borrowings	\$ —		\$ —	
Long-Term Debt				
Senior Secured Credit Facility:				
Term loan facility ⁽¹⁾	\$ —	—%	\$ —	—%
Revolving credit facility ⁽¹⁾	—	—%	—	—%
Senior notes:				
5.000% Senior Notes due 2028	650		650	
5.125% Senior Notes due 2029	403		403	
5.250% Senior Notes due 2030	52		52	
Deferred financing fees	(4)		(5)	
Total long-term debt	\$ 1,101		\$ 1,100	

⁽¹⁾Interest rates are weighted-average interest rates as of June 30, 2026 and December 31, 2025.

Senior Secured Credit Facility On October 16, 2023, the Company entered into a senior secured credit agreement with Bank of America, N.A., as administrative agent (in such capacity, the "Administrative Agent"), the lenders party thereto, and certain of the Company's subsidiaries, as foreign borrowers. This credit agreement provides for senior secured credit facilities in an aggregate principal amount of \$700 million, comprised of (i) a five-year multicurrency revolving credit facility in the aggregate principal amount of \$500 million (including (a) a letter of credit sub-facility in an aggregate principal amount of up to \$75 million and (b) a sub-facility in an aggregate principal amount of up to \$200 million for borrowings and letters of credit in certain agreed foreign currencies) (the "Revolving Credit Facility," and the loans thereunder, the "Revolving Loans") and (ii) a five-year term loan "A" facility in an aggregate principal amount of \$200 million (the "Term Loan A Facility," and the loans thereunder, the "Term A Loans" and, the Term Loan A Facility, together with the Revolving Credit Facility, the "Senior Secured Credit Facilities").

The Revolving Loans bear interest based on SOFR (or an alternative reference rate for amounts denominated in a currency other than Dollars), or, at the Company's option, in the case of amounts denominated in Dollars, at a base reference rate equal to the highest of (a) the federal funds rate plus 0.50%, (b) the rate of interest last quoted by the Administrative Agent as its "prime rate" and (c) the one-month SOFR rate plus 1.00% (the "Base Rate"), plus, as applicable, a margin ranging from 2.25% to 3.25% per annum for SOFR-based Revolving Loans and ranging from 1.25% to 2.25% per annum for Base Rate-based

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Revolving Loans, in each case, depending on the Company's consolidated leverage ratio. The Revolving Credit Facility is not subject to amortization and will mature on the fifth anniversary of the Closing Date.

The obligations under the Revolving Credit Facility are guaranteed by certain of the Company's material subsidiaries (the "Guarantors"). The obligations under the Revolving Credit Facility and the above described guarantee are secured by a first priority lien and security interest in certain equity interests owned by the Company and the Guarantors in certain of their respective domestic and foreign subsidiaries, and a first priority lien and security interest in substantially all of the assets of the Company and the Guarantors, subject to certain exclusions.

The Revolving Credit Facility contains customary representations and warranties, affirmative covenants and negative covenants. The negative covenants limit the Company's and its subsidiaries' ability, subject to customary exceptions and permitted baskets, to, among other things, incur indebtedness, create liens on the Company's or its subsidiaries' assets, engage in fundamental changes, make investments, sell or otherwise dispose of assets, engage in sale-leaseback transactions, make restricted payments, repay subordinated indebtedness, engage in certain transactions with affiliates and enter into agreements restricting the ability of the Company's subsidiaries to make distributions to the Company or incur liens on their assets.

The Revolving Credit Facility also contains a financial covenant that does not permit the Company to allow its consolidated leverage ratio to exceed 4.25 to 1.00, in each case subject, to (x) increases of 0.25 in connection with the consummation of any material acquisition and applicable to the fiscal quarter in which such acquisition is consummated and the three consecutive fiscal quarters thereafter, and (y) a maximum cap of 5.00 to 1.00.

The Revolving Credit Facility also includes provisions for events of default which are customary for similar financings. Upon the occurrence of an event of default, the lenders may, among other things, terminate the loan commitments, accelerate all loans and require cash collateral deposits in respect of outstanding letters of credit. If the Company is unable to pay or repay the amounts due, the lenders could, among other things, proceed against the collateral granted to them to secure such indebtedness.

Senior Unsecured Notes On August 20, 2020, the Company issued \$650 million aggregate principal amount of 5.000% senior unsecured notes due in 2028 (the "5.000% Notes") and \$450 million aggregate principal amount of 5.250% senior unsecured notes due in 2030 (the "5.250% Notes"). Interest is payable on each of the 5.000% and 5.250% Notes semi-annually and in arrears on April 1 and October 1. The 5.000% and 5.250% Notes were sold at 100% of the principal amount and will mature on October 1, 2028 and October 1, 2030, respectively.

The Company has the option to redeem the 5.000% Notes, in whole or in part, at any time, at a redemption price of 101.250% and 100% during the 12-month periods commencing on October 1, 2024 and 2025 and thereafter, respectively, plus accrued and unpaid interest to the redemption date.

The Company has the option to redeem the 5.250% Notes, in whole or in part, at any time on or after October 1, 2025, at a redemption price of 102.625%, 101.750%, 100.875%, and 100% during the 12-month periods commencing on October 1, 2025, 2026, 2027 and 2028 and thereafter, respectively, plus accrued and unpaid interest to the redemption date.

On April 6, 2021, the Company issued \$1.2 billion aggregate principal amount of 5.125% senior unsecured notes due 2029 (the "5.125% Notes"). Interest is payable on the 5.125% Notes semi-annually and in arrears on April 15 and October 15 of each year. The 5.125% Notes will mature on April 15, 2029.

The Company has the option to redeem the 5.125% Notes, in whole or in part, on or after April 15, 2024, at a redemption price of 102.563%, 101.281% and 100% during the 12-month periods commencing on or after April 15, 2024, 2025 and 2026 and thereafter, respectively, plus accrued and unpaid interest to the redemption date.

On September 30, 2024, a portion of the proceeds from the Digital Banking Sale were used to settle the Company's previously announced tender offers to purchase up to \$1.2 billion aggregate purchase price, excluding accrued and unpaid interest, of the Company's senior unsecured notes, subject to prioritized acceptance levels and proration. Pursuant to the terms of the tender offers and the final settlement, the Company purchased approximately \$398 million aggregate principal amount of the 5.250% Notes and \$797 million aggregate principal amount of the 5.125% Notes.

The senior unsecured notes are the Company's senior unsecured obligations and are jointly and severally unconditionally guaranteed on a senior unsecured basis by the Company's domestic material subsidiaries, subject to certain limitations, that guarantee the Company's Senior Secured Credit Facilities pursuant to supplemental indentures governing each applicable series

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of senior unsecured notes. The indentures governing the senior unsecured notes contain customary events of default, including, among other things, payment default, exchange default, failure to provide certain notices thereunder and certain provisions related to bankruptcy events. The indentures also include customary covenants typical of high-yield indentures, including negative covenants that, subject to customary exceptions and permitted baskets, limit the Company's and its restricted subsidiaries' ability to incur additional indebtedness, create liens, sell or otherwise dispose of assets, engage in certain fundamental corporate changes or changes to lines of business, make certain investments or material acquisitions, engage in sale-leaseback or hedging transactions, repurchase common stock, pay dividends or make similar distributions of capital stock, repay certain indebtedness, engage in certain affiliate transactions and enter into agreements that restrict the ability of subsidiaries to create liens, pay dividends or make loan repayments. If the senior unsecured notes are assigned an "investment grade" rating by Moody's or S&P and no default has occurred or is continuing, certain covenants will be terminated.

Fair Value of Debt The Company utilized Level 2 inputs, as defined in the fair value hierarchy, to measure the fair value of the long-term debt, which, as of June 30, 2026 and December 31, 2025 was \$1.07 billion and \$1.09 billion, respectively. Management's fair value estimates were based on quoted prices for recent trades of the Company's long-term debt, quoted prices for similar instruments, and inquiries with certain investment communities.

6. INCOME TAXES

Income tax provisions for interim (quarterly) periods are based on an estimated annual effective income tax rate calculated separately from the effect of significant, infrequent or unusual items. Income tax benefit from continuing operations was \$1 million for the three months ended June 30, 2026 compared to an income tax benefit of \$4 million for the three months ended June 30, 2025. The decrease in the income tax benefit was primarily driven by an unfavorable change in discrete tax expenses and benefits for the three months ended June 30, 2026 compared to the prior year.

Income tax benefit was \$40 million for the six months ended June 30, 2026 compared to an income tax benefit of \$11 million for the six months ended June 30, 2025. The increase in the income tax benefit was primarily driven by changes to the estimated full-year valuation allowance and withholding taxes, changes in the geographic earnings mix and a higher loss from continuing operations before taxes for the six months ended June 30, 2026. These benefits were partially offset by an unfavorable change in discrete tax expenses and benefits for the six months ended June 30, 2026 compared to the prior year.

7. STOCK COMPENSATION PLANS

As of June 30, 2026, the Company's stock-based compensation consisted of restricted stock units and employee stock purchase plan. Stock-based compensation expense for the following periods were:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Restricted stock units	\$ 10	\$ 8	\$ 17	\$ 16
Employee stock purchase plan	1	1	2	2
Stock-based compensation expense	11	9	19	18
Tax expense (benefit)	(2)	(1)	(3)	1
Stock-based compensation expense (net of tax)	\$ 9	\$ 8	\$ 16	\$ 19

Stock-based compensation expense is recognized in the Condensed Consolidated Financial Statements based upon fair value.

On March 2, 2026, the Company granted market-based restricted stock units vesting on March 2, 2029. The fair value of the awards was determined based on the grant date fair value and will be recognized over the requisite service period.

The table below details the significant assumptions used in determining the fair value of the market-based restricted stock units granted on March 2, 2026:

Dividend yield	— %
Risk-free interest rate	3.46 %
Expected volatility	44.25 %

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Expected volatility for these restricted stock units is calculated as the historical volatility of the Company's stock over a period of approximately three years, as management believes this is the best representation of prospective trends. The risk-free interest rate was determined based on a three-year U.S. Treasury yield curve in effect at the time of the grant.

As of June 30, 2026, the total unrecognized compensation cost of \$82 million related to unvested restricted stock grants is expected to be recognized over a weighted average period of approximately 2.3 years under the endpoint method. As of June 30, 2026, all stock option grants have vested.

Employee Stock Purchase Plan The Company's Employee Stock Purchase Plan ("ESPP") provides employees a 15% discount on stock purchases using a three-month look-back feature where the discount is applied to the stock price that represents the lower of the Company's closing stock price on either the first day or the last day of each calendar quarter. Participants can contribute between 1% and 10% of their compensation.

For the three months ended June 30, 2026, employees purchased 0.4 million shares, at a discounted price of \$5.30. For the three months ended June 30, 2025, employees purchased 0.3 million shares, at a discounted price of \$8.38.

8. EMPLOYEE BENEFIT PLANS

Employer Contributions

Pension For the three and six months ended June 30, 2026, the Company contributed \$2 million and \$5 million to its international pension plans, respectively. The Company anticipates contributing an additional \$7 million to its international pension plans for a total of \$12 million in 2026. Following the Spin-Off, NCR Atleos assumed the U.S. and certain international pension plan assets and liabilities, along with the associated deferred costs in accumulated other comprehensive loss, which were previously sponsored by the Company. Pursuant to the terms of the Spin-Off transaction documents, the Company is required to contribute 50% of the annual costs of the U.S. pension plan to NCR Atleos to the extent NCR Atleos contributes more than \$40 million on an annual basis beginning with the plan year ending December 31, 2024.

Postemployment For the three and six months ended June 30, 2026, the Company contributed \$7 million and \$18 million to its postemployment plan, respectively. The Company anticipates contributing an additional \$5 million to its postemployment plan for a total of \$23 million in 2026.

9. COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Company is subject to various proceedings, lawsuits, claims and other matters, including, for example, those that relate to the environment and health and safety, labor and employment, employee benefits, import/export compliance, patents or other intellectual property, data privacy and security, product liability, commercial disputes and regulatory compliance, among others. Additionally, the Company is subject to diverse and complex laws and regulations, including those relating to corporate governance, public disclosure and reporting, environmental safety and the discharge of materials into the environment, product safety, import and export compliance, data privacy and security, antitrust and competition, government contracting, anti-corruption, and labor and human resources, which are rapidly changing and subject to many possible changes in the future. Compliance with these laws and regulations, as well as changes in accounting standards, taxation requirements, and federal securities laws among others, may create a substantial burden on, and substantially increase costs to, the Company or could have an impact on the Company's future operating results. The Company has reflected all liabilities when a loss is considered probable and reasonably estimable in the Condensed Consolidated Financial Statements. We do not believe there is a reasonable possibility that losses exceeding amounts already recognized have been incurred, but there can be no assurances that the amounts required to satisfy alleged liabilities from such matters will not impact future operating results. Other than as stated below, the Company does not currently expect to incur material costs related to such matters. However, there can be no assurances that the actual amounts required to satisfy alleged liabilities from various lawsuits, claims, legal proceedings and other matters, including, but not limited to the Kalamazoo River environmental matter and other matters discussed above and below, and to comply with applicable laws and regulations, will not exceed the amounts reflected in the Company's Condensed Consolidated Financial Statements or will not have a material adverse effect on our consolidated results of operations, capital expenditures, competitive position, financial condition or cash flows.

Other Litigation In November 2015, several participants and beneficiaries in five "nonqualified" deferred compensation retirement plans sponsored by the Company (collectively, the "Plans") filed a putative class action lawsuit against the Company and other named defendants. The plaintiffs alleged, among other things, that the Company breached the terms of the Plan

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agreements when, upon termination of the Plans, the Company paid lump sum payments based on mortality tables and actuarial calculations. In September 2017, the court certified a class.

On February 6, 2024, the court entered summary judgment in favor of the plaintiffs, finding that the Company breached the terms of the Plans when it paid the lump sums in lieu of actuarially equivalent replacement life annuities and ordered that the Company provide class members the amount reflecting the difference between the lump sums they received and the cost of the replacement life annuities. The court further ordered the parties to brief as to what the appropriate relief should have been based on the benefits due to each Plan participant (the “Requested Relief Order”). On April 16, 2024, the Company filed its position on the Requested Relief Order.

On June 10, 2024, the Court ruled against the Company’s position to the Requested Relief Order, entered a final judgment against the Company, and ordered the Company to calculate the “benefits due” to the Plan participants, including pre-judgment interest, based on the sum that would have been sufficient to allow each participant to purchase a replacement annuity using discount rates prescribed by the Pension Benefit Guaranty Corporation in effect as of the February 25, 2013 termination date.

On July 2, 2024, the Company filed a notice of appeal and a \$45 million supersedeas bond to stay execution pending appeal. The appellate court heard oral arguments on August 12, 2025, and on August 26, 2025, the appellate court affirmed the decision of the district court. The Company’s petition for rehearing en banc was denied. In February 2026, the matter was remanded back to the district court for further proceedings to finalize the amount owed to plaintiffs. Prior to resolution by the court, in April 2026, the parties reached a settlement to resolve all issues associated with damages owed to plan participants, interest, and attorney’s fees, for a payment of \$48 million. In exchange the Company will receive a class-wide release of claims following final approval by the court. On July 2, 2026, the court granted preliminary approval of the settlement, and on July 16, 2026, the Company funded an escrow account for payment of settlement amounts to plan participants. Following a brief period for objections by plan participants, final approval of this settlement is expected after a final fairness hearing currently scheduled for November 2026. NCR Atleos contributed 50% of the settlement amount pursuant to its indemnity obligation. The Company also intends to seek reimbursement of the settlement amount from its insurance carriers to the extent of its coverage under applicable fiduciary liability insurance policies, however there can be no guarantee as to the extent of any insurance recovery. As of June 30, 2026, the Company has recorded an accrual of \$48 million, as well as a receivable from NCR Atleos for \$24 million, in connection with this matter.

Environmental Matters The Company’s facilities and operations are subject to a wide range of environmental protection laws, and the Company has investigatory and remedial activities underway at a number of facilities that it currently owns or operates, or formerly owned or operated, to comply, or to determine compliance, with such laws. Also, the Company has been identified, either by a government agency or by a private party seeking contribution to site clean-up costs, as a potentially responsible party (“PRP”) at a number of sites pursuant to various state and federal laws, including the Federal Water Pollution Control Act, the Comprehensive Environmental Response, Compensation and Liability Act (“CERCLA”) and comparable state statutes. Following the Spin-Off, the Company retains the responsibility to manage the identified environmental liabilities and remediations, subject, however, to an indemnity obligation by NCR Atleos to contribute 50% of the costs of certain environmental liabilities after an annual \$15 million funding threshold is met. Other than the Kalamazoo River and Fox River matters discussed below, we currently do not anticipate material expenses and liabilities from these environmental matters.

Fox River The Company was one of eight entities that was formally notified by governmental and other entities that it was a PRP for environmental claims (under CERCLA and other statutes) arising out of the presence of polychlorinated biphenyls (“PCBs”) in sediments in the lower Fox River and in the Bay of Green Bay in Wisconsin. The Company was identified as a PRP because of alleged PCB discharges from two carbonless copy paper manufacturing facilities it previously owned, which were located along the Fox River, and carbonless copy paper “broke” the Company allegedly sold to other mills as raw material. In 2017, the Company entered into a Consent Decree with the federal and state governments for the clean-up of the Fox River, which was approved on August 22, 2017 by the federal district court in Wisconsin presiding over this matter. The Consent Decree resolved the Company’s disputes with the enforcement agencies as well as the other PRPs.

All litigation relating to the contribution and enforcement of remediation obligations on the Fox River has been concluded. On October 3, 2022, the Environmental Protection Agency issued the Company a Certificate of Completion certifying that all of the Company’s remedial obligations under the Consent Decree have been completed.

The cost of the Fox River remediation has been shared with three parties (a previous party, API, fully satisfied its obligations in 2016 and is now bankrupt): B.A.T. Industries p.l.c. (“BAT”) as co-obligor, and AT&T Corp. (“AT&T”) and Nokia (as the successor to Lucent Technologies and Alcatel-Lucent USA) as indemnitors. Under a 1998 Cost Sharing Agreement and

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subsequent 2005 arbitration award (collectively, the “Cost Sharing Agreement”), from 2008 through 2014, BAT paid 60% of the cost of the Fox River clean-up and natural resource damages. Pursuant to a September 30, 2014 funding agreement (the “Funding Agreement”), BAT funded 50% of the Company’s Fox River remediation costs from October 1, 2014 forward. The Funding Agreement also provides the Company contractual avenues for a future payment of, via direct and third-party sources, (1) the difference between BAT’s 60% obligation under the Cost Sharing Agreement on the one hand and their ongoing (since September 2014) 50% payments under the Funding Agreement on the other, and (2) the difference between the amount the Company received under the Funding Agreement and the amount owed to it under the Cost Sharing Agreement for the period from April 2012 through September 2014 (collectively, the “Funding Agreement Receivable”). Pursuant to a 2015 Letter Agreement, the Company’s contractual avenue for direct payment by BAT was effectively stayed pending completion of other unrelated lawsuits by BAT against third-parties. As of June 30, 2026 and December 31, 2025, the Funding Agreement Receivable was approximately \$54 million and was included in Other assets in the Consolidated Balance Sheets. The timing of collection of sums related to the receivable is uncertain and is subject and pursuant to the terms of the Funding Agreement and related agreements. This receivable is not taken into account in calculating the Company’s Fox River remaining reserve.

Additionally, under a 1996 Divestiture Agreement, the Company, AT&T and Nokia have mutual several (not joint) responsibility for indemnifying each other for certain environmental matters, including the Fox River and the Kalamazoo River discussed below, after defined dollar expenditures are met. AT&T and Nokia have been reimbursing the Company for certain portions of the amounts paid by the Company for the Fox River matter over the defined threshold for Fox River subject to certain offsets for insurance recoveries and net tax benefits (the “Divestiture Agreement Offsets”), if any. The Divestiture Agreement governs certain aspects of AT&T’s divestiture of the Company and of what was then known as Lucent Technologies. Those companies have generally made the payments requested of them by the Company on an ongoing basis. The Company, AT&T and Nokia are currently discussing a final reconciliation of the Divestiture Agreement Offsets, but the timing for a final reconciliation is uncertain.

The final reconciliation of the Funding Agreement Receivable and the Divestiture Agreement Offsets could result in additional expenditures and liabilities for the Company that could be material. As of June 30, 2026, we have no remaining liability for environmental remedial obligations for the Fox River matter. As of June 30, 2026 and December 31, 2025, the liability subject to final reconciliation with indemnitors under the Divestiture Agreement was approximately \$23 million.

Kalamazoo River In November 2010, The United States Environmental Protection Agency (“USEPA”) issued a “general notice letter” to the Company with respect to the Allied Paper, Inc./Portage Creek/Kalamazoo River Superfund Site (“Kalamazoo River site”) in Michigan. USEPA asserted that the site is contaminated by various substances, primarily PCBs, as a result of discharges by various paper mills located along the river. USEPA did not claim that the Company made direct discharges into the Kalamazoo River, and the Company never had facilities at or near the Kalamazoo River site, but USEPA indicated that “NCR may be liable under Section 107 of CERCLA ... as an arranger, who by contract or agreement, arranged for the disposal, treatment and/or transportation of hazardous substances at the Site.” USEPA stated that it “may issue special notice letters to [NCR] and other PRPs for future RI/FS [remedial investigation / feasibility studies] and RD/RA [remedial design / remedial action] negotiations.”

In December 2010, the Company, along with two other defendants, was sued in federal court by three Georgia-Pacific (“GP”) affiliate corporations in a private-party contribution and cost recovery action for alleged pollution at the Kalamazoo River site. On September 26, 2013, the court issued a decision that held the Company was liable as an “arranger” as of at least March 1969. (PCB-containing carbonless copy paper was produced from approximately 1954 to April 1971, and the majority of contamination at the Kalamazoo River site had occurred prior to 1969). In a ruling following a second trial on the allocation of liability issued on March 29, 2018, the court fixed the past cost amount at approximately \$50 million (plus interest to be determined) and the Company and GP were each assigned a 40% share of those costs, and the other two companies were assigned 15% and 5% as their allocations. The court entered final judgment in the case on June 19, 2018, in which it indicated that it would not allocate future costs, but would enter a declaratory judgment that the four companies together had responsibility for future costs, in amounts and shares to be determined.

In July 2018, the Company appealed to the United States Court of Appeals for the Sixth Circuit both the 2013 court decision and the 2018 court decision on various legal grounds. The Company filed a bond to stay execution of the judgment pending appeal and execution of the judgment was stayed until the Company filed its dismissal of the appeal on December 31, 2020 pursuant to the Consent Decree noted below.

During the pendency of the Sixth Circuit stay, the Company negotiated a settlement of the Kalamazoo River matter with the USEPA and other government agencies having oversight over the river.

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On December 5, 2019, the Company entered into a Consent Decree with the USEPA and other government agencies having oversight over the Kalamazoo River and the District Court having jurisdiction over this matter approved the Consent Decree later that month. The Consent Decree requires the Company to pay GP a 40% share of past costs, to pay the USEPA and state agencies their past and future administrative costs, and take responsibility for the remediation of a portion, but not all, of the Kalamazoo River. The Consent Decree further required the Company to dismiss the pending Sixth Circuit appeal. The Consent Decree provides the Company protection from other potentially responsible parties, including GP, seeking contribution for their costs associated with the clean-up anywhere on the Kalamazoo River, thereby resolving the allocation of future costs left unresolved by prior litigation.

The Company believes it has meritorious claims against BAT under the Cost Sharing Agreement, discussed above, for the Kalamazoo River remediation expenses as a so-called “future site.” To date, BAT disputes that the Kalamazoo River is a “future site.” In February 2023, the Company filed an action against BAT in the Southern District of New York seeking a declaration that the Kalamazoo River is indeed a “future site” under the Cost Sharing Agreement. In June 2023, BAT filed an answer asserting counterclaims in the proceedings. On September 14, 2024, the Court entered an opinion stating that the Kalamazoo River is a “future site” within the meaning of the Cost Sharing Agreement. The case remains pending with respect to BAT’s remaining counterclaims and affirmative defenses. In December 2022, the contractual threshold set forth in the 1996 Divestiture Agreement for the Kalamazoo River matter was met and as a result the Company also has indemnity or reimbursement claims against AT&T and Nokia. AT&T and Nokia are currently disputing the calculation of that threshold (not the indemnity obligation), and AT&T has withheld certain of its indemnification payments in connection with the dispute. In February 2026, the Company filed an action for preliminary injunction against AT&T in the Southern District of New York seeking an order to compel AT&T’s compliance with the payment obligations under the 1996 Divestiture Agreement. On May 7, 2026, the court denied the Company’s motion for preliminary injunction, but retained jurisdiction over the matter pending resolution through arbitration. Separately, the Company commenced a parallel arbitration against AT&T for the recovery of amounts owed, and the Company’s motion to compel such payment is pending with the arbitrator.

In November 2023, the USEPA issued a conditional approval for a work plan to remediate one area of the Kalamazoo River (referred to by USEPA as Area 4) for which the Company has remediation responsibility. The conditional approval provided the Company with sufficient information to estimate the cost of the first phase of remediation for this area of the river and necessitated an increase in the Kalamazoo reserve. Subsequently, USEPA provided further clarification about the conditions with respect to completing the second phase of the work plan that could substantially increase the costs of remediation. The Company does not believe the scope of work for this second phase is its responsibility under the Consent Decree or the National Contingency Plan. In March 2024, the Company filed a Notice of Dispute with the USEPA objecting to the scope of work for Area 4 as being inconsistent with the National Contingency Plan and contrary to the requirements of the Consent Decree. In June 2024, the Company reached a tentative agreement with the USEPA that will satisfactorily address the Company’s cost concerns and in October 2024, the Company submitted a work plan to the USEPA for approval. In connection with the submittal of the work plan, an updated engineering estimate was developed, which necessitated an increase in the Kalamazoo reserve. On August 18, 2025, the USEPA approved the work plan “with modifications” and the Company responded to those modifications as requested by the USEPA. On November 3, 2025, the EPA reviewed the Company’s responses to the modifications and gave final approval to the work plan. In January 2026, a second updated engineering estimate was completed to address scope adjustments of the approved work plan and current market and river conditions. This updated engineering estimate necessitated another increase to the Kalamazoo reserve as of December 31, 2025.

As of June 30, 2026 and December 31, 2025, the total reserve for the Kalamazoo River was \$99 million and \$111 million, respectively. The reserve is reported on a basis that is net of expected contributions from the Company’s co-obligors and indemnitors. While the Company believes its co-obligors’ and indemnitors’ obligations are as previously reported, the reserve may be adjusted from time to time to reflect changes in our estimates of remediation costs and recoverability from co-obligors and indemnitors with respect to the Kalamazoo River.

As many aspects of the costs of remediation will not be determined for several years (and thus the high end of a range of possible costs for many areas of the site cannot be quantified at this time), the Company has made what it considers to be reasonable estimates of the low end of a range for such costs where remedies are identified, and/or estimates of the costs of investigations and studies for areas of the Kalamazoo River where remedies have not yet been determined, and the reserve is informed by those estimates. The extent of the Company’s potential liability remains subject to many uncertainties, notwithstanding the Consent Decree noted above, particularly given that remedy decisions and cost estimates will not be generated until future time periods and most of the work to be performed will take place through the 2030s. Under other assumptions and estimates for possible costs of remediation, which the Company does not at this point consider to be

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reasonably estimable or verifiable, it is possible that the reserve the Company has taken to discontinued operations with respect to the Kalamazoo River could more than double.

Environmental-Related Insurance Recoveries In connection with the Fox River, Kalamazoo River and other environmental sites, through June 30, 2026, the Company has received a combined gross total of approximately \$212 million in settlements reached with various of its insurance carriers. Some of the settlements cover other environmental sites in addition to the Fox River and Kalamazoo River and some are limited to either the Fox River or the Kalamazoo River site. Some of the settlements are directed to defense costs and some are directed to indemnity; some settlements cover both defense costs and indemnity. The Company does not anticipate that further material insurance recoveries specific to Kalamazoo River remediation costs will be available in the future.

Environmental Remediation Estimates It is difficult to estimate the future financial impact of environmental laws, including potential liabilities. The Company records environmental provisions when it is probable that a liability has been incurred and the amount or range of the liability is reasonably estimable; in accordance with accounting guidance, where liabilities are not expected to be quantifiable or estimable for a period of years, the estimated costs of investigating those liabilities are recorded as a component of the reserve for that particular site. Provisions for estimated losses from environmental restoration and remediation are, depending on the site, based generally on internal and third-party environmental studies, estimates as to the number and participation level of other PRPs, the extent of contamination, estimated amounts for attorney and other fees, and the nature of required clean-up and restoration actions. Reserves are adjusted as further information develops or circumstances change. Management expects that the amounts reserved from time to time will be paid out over the period of investigation, negotiation, remediation and restoration for the applicable sites. The amounts recorded for environmental matters in the Company's Consolidated Financial Statements are the estimated gross undiscounted amounts of such liabilities, without deductions for indemnity insurance, third-party indemnity claims or recoveries from other PRPs, except in the event certain criteria supporting the probability of receipt of payment from such third parties is met. For the Fox River and Kalamazoo River sites, as described above, assets relating to the AT&T and Nokia indemnities and the BAT obligations recorded as payments are supported by contractual agreements, public filings, payment history, or other factors.

Guarantees and Product Warranties In the ordinary course of business, the Company may issue performance guarantees on behalf of its subsidiaries to certain of its customers and other parties. Some of those guarantees may be backed by standby letters of credit, surety bonds, or similar instruments. In general, under the guarantees, the Company would be obligated to perform, or cause performance, over the term of the underlying contract in the event of an unexcused, uncured breach by its subsidiary, or some other specified triggering event, in each case as defined by the applicable guarantee. The Company believes the likelihood of having to perform under any such guarantee is remote. As of June 30, 2026 and December 31, 2025, the Company had no material obligations related to such guarantees, and therefore its Condensed Consolidated Financial Statements do not have any associated liability balance.

In addition, the Company provides its customers with certain indemnification rights, subject to certain limitations and exceptions. In some cases, the Company agrees to defend and indemnify its customers from third-party lawsuits alleging patent or other infringement of Company solutions based on its customers' use of them. On limited occasions the Company will undertake to indemnify a customer for business, rather than contractual, reasons. From time to time, the Company also enters into agreements in connection with its acquisition and divestiture activities that include indemnification obligations by the Company. The fair value of these indemnification obligations is not readily determinable due to the conditional nature of the Company's potential obligations, certain limitations to liability and indemnity exclusions that appear in certain of the Company's agreements, and the specific facts and circumstances involved with each particular agreement. Historically, the Company has not recorded a liability in connection with these indemnifications. From time to time the Company has provided indemnification under these circumstances, none of which has resulted in material liabilities, and the Company expects these indemnities will continue to arise in the future.

Purchase Commitments The Company has purchase commitments for materials, supplies, services, and property, plant and equipment as part of the normal course of business.

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10. SERIES A CONVERTIBLE PREFERRED STOCK

Holders of Series A Convertible Preferred Stock are entitled to a cumulative dividend at the rate of 5.5% per annum, payable quarterly in arrears. Beginning in the first quarter of 2020, dividends are payable in cash or in-kind at the option of the Company. If the Company does not declare and pay a dividend, the dividend rate will increase to 8.0% per annum until all accrued but unpaid dividends have been paid in full. During the three months ended June 30, 2026 and 2025, the Company paid cash dividends of \$3 million and \$4 million, respectively. During the six months ended June 30, 2026 and 2025, the Company paid cash dividends of \$6 million and \$8 million, respectively.

Prior to the close of business on October 17, 2023, the Series A Convertible Preferred Stock was convertible at the option of the holders at any time into shares of common stock at a conversion price of \$30.00 per share, or a conversion rate of 33.333 shares of common stock per share of Series A Convertible Preferred Stock. As a result of the Spin-Off, the conversion rate of the Series A Convertible Preferred Stock was adjusted pursuant to its terms to 57.5601 shares of common stock per share of Series A Convertible Preferred Stock. As of June 30, 2026 and December 31, 2025, the maximum number of common shares that could be required to be issued upon conversion of the outstanding shares of Series A Convertible Preferred Stock was 11.9 million shares.

11. EARNINGS PER SHARE

Basic earnings per share ("EPS") is calculated by dividing net income or loss attributable to NCR Voyix, less any dividends (declared or cumulative undeclared), deemed dividends, accretion or decreration, redemption or induced conversion on our Series A Convertible Preferred Stock, by the weighted average number of shares outstanding during the period.

In computing diluted EPS, we evaluate and reflect the maximum potential dilution, for each issue or series of issues of potential common shares in sequence from the most dilutive to the least dilutive. We adjust the numerator used in the basic EPS computation, subject to anti-dilution requirements, to add back the dividends (declared or cumulative undeclared) applicable to the Series A Convertible Preferred Stock. Such add-back would also include any adjustments to equity in the period to accrete the Series A Convertible Preferred Stock to its redemption price, or recorded upon a redemption or induced conversion. We adjust the denominator used in the basic EPS computation, subject to anti-dilution requirements, to include the dilution from potential shares resulting from the issuance of the Series A Convertible Preferred Stock, restricted stock units, and stock options.

The holders of Series A Convertible Preferred Stock, unvested restricted stock units and stock options do not have non-forfeitable rights to common stock dividends or common stock dividend equivalents. Accordingly, the Series A Convertible Preferred Stock, unvested restricted stock units and stock options do not qualify as participating securities. See Note 7, "Stock Compensation Plans", for share information on the Company's stock compensation plans.

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The components of basic and diluted earnings (loss) per share are as follows:

In millions, except per share amounts	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Numerator:				
Income (loss) from continuing operations	\$ (1)	\$ —	\$ (3)	\$ (21)
Series A convertible preferred stock dividends	(3)	(4)	(6)	(8)
Income (loss) from continuing operations attributable to NCR Voyix common stockholders	(4)	(4)	(9)	(29)
Income (loss) from discontinued operations, net of tax attributable to NCR Voyix common stockholders	3	—	—	4
Net income (loss) attributable to NCR Voyix common stockholders	\$ (1)	\$ (4)	\$ (9)	\$ (25)
Denominator:				
Basic and diluted weighted average number of shares outstanding	137.8	137.9	138.4	138.9
Basic and diluted earnings (loss) per share:				
From continuing operations	\$ (0.03)	\$ (0.03)	\$ (0.07)	\$ (0.21)
From discontinued operations	0.02	—	—	0.03
Total basic and diluted earnings per share	\$ (0.01)	\$ (0.03)	\$ (0.07)	\$ (0.18)

For the three months ended June 30, 2026, due to the net loss from continuing operations attributable to NCR Voyix common stockholders, potential common shares that would have caused dilution, such as the Series A Convertible Preferred Stock, restricted stock units and stock options, have been excluded from the diluted share count because their effect would have been anti-dilutive. The weighted average outstanding shares of common stock were not adjusted by 11.9 million for the as-if converted Series A Preferred Stock because their effect would have been anti-dilutive. Additionally, weighted average restricted stock units and stock options of 14.8 million were excluded from the diluted share count because their effect would have been anti-dilutive.

For the three months ended June 30, 2025, due to the net loss from continuing operations attributable to NCR Voyix common stockholders, shares related to the as-if converted Series A Convertible Preferred Stock of 15.9 million were excluded from the diluted share count because their effect would have been anti-dilutive. Additionally, weighted average restricted stock units and stock options of 10.0 million were excluded from the diluted share count because their effect would have been anti-dilutive.

For the six months ended June 30, 2026, due to the net loss from continuing operations attributable to NCR Voyix common stockholders, potential common shares that would have caused dilution, such as the Series A Convertible Preferred Stock, restricted stock units and stock options, have been excluded from the diluted share count because their effect would have been anti-dilutive. The weighted average outstanding shares of common stock were not adjusted by 11.9 million for the as-if converted Series A Preferred Stock because their effect would have been anti-dilutive. Additionally, for the six months ended June 30, 2026, weighted average restricted stock units and stock options of 8.1 million were excluded from the diluted share count because their effect would have been anti-dilutive.

For the six months ended June 30, 2025, due to the net loss from continuing operations attributable to NCR Voyix common stockholders, shares related to the as-if converted Series A Convertible Preferred Stock of 15.9 million were excluded from the diluted share count because their effect would have been anti-dilutive. Additionally, for the six months ended June 30, 2025, weighted average restricted stock units and stock options of 10.8 million were excluded from the diluted share count because their effect would have been anti-dilutive.

12. DERIVATIVES AND HEDGING INSTRUMENTS

The Company is exposed to certain risks arising from both our business operations and economic conditions. We principally manage exposures to a wide variety of business and operational risk through management of core business activities.

Interest Rate Risk We manage interest rate risk by managing the amount, sources and duration of debt funding. The Company has historically used interest rate cap agreements or interest rate swap contracts (“Interest Rate Derivatives”) to manage

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differences in the amount, timing and duration of known or expected cash payments related to our floating rate-debt agreements.

The Company designates Interest Rate Derivative contracts as cash flow hedges of forecasted transactions when they are determined to be highly effective at inception. Payments and receipts related to Interest Rate Derivatives are included in cash flows from operating activities in the Condensed Consolidated Statements of Cash Flows.

Foreign Currency Exchange Risk A portion of our operations and revenue occur outside the United States and, as such, the Company has exposure to approximately 25 functional currencies. Our results can be significantly impacted, both positively and negatively, by changes in foreign currency exchange rates. The Company seeks to mitigate such impact by hedging its foreign currency transaction exposure using foreign currency forward and option contracts. We do not enter into hedges for speculative purposes. We recognize the gains and losses on these types of hedges in earnings as exchange rates change.

The accounting guidance for derivatives and hedging requires companies to recognize all derivative instruments as either assets or liabilities at fair value in the Condensed Consolidated Balance Sheets. The Company designates foreign exchange contracts as cash flow hedges of forecasted transactions when they are determined to be highly effective at inception.

The following tables provide information on the location and amounts of derivative fair values in the Condensed Consolidated Balance Sheets:

In millions		Fair Values of Derivative Instruments					
		June 30, 2026					
		Balance Sheet Location	Notional Amount	Fair Value	Balance Sheet Location	Notional Amount	Fair Value
Derivatives not designated as hedging instruments							
	Foreign exchange contracts	Prepaid and other current assets		\$ —	Other current liabilities		\$ (1)
	Total foreign exchange contracts		\$ 127	\$ —		\$ 224	\$ (1)
	Total derivatives not designated as hedging instruments			\$ —			\$ (1)

In millions		Fair Values of Derivative Instruments					
		December 31, 2025					
		Balance Sheet Location	Notional Amount	Fair Value	Balance Sheet Location	Notional Amount	Fair Value
Derivatives not designated as hedging instruments							
	Foreign exchange contracts	Prepaid and other current assets		\$ —	Other current liabilities		\$ —
	Total foreign exchange contracts		\$ 91	\$ —		\$ 135	\$ —
	Total derivatives not designated as hedging instruments			\$ —			\$ —

The effects of derivative instruments on the Condensed Consolidated Statements of Operations and Condensed Consolidated Statements of Comprehensive Income for the three and six months ended June 30, 2026 and 2025 were as follows:

In millions		Amount of Gain (Loss) Recognized in the Condensed Consolidated Statement of Operations			
		Three months ended June 30		Six months ended June 30	
Derivatives not Designated as Hedging Instruments	Location of Gain (Loss) Recognized in the Condensed Consolidated Statement of Operations	2026	2025	2026	2025
Foreign exchange contracts	Other income (expense), net	\$ (3)	\$ 1	\$ (11)	\$ —

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Concentration of Credit Risk

The Company is potentially subject to concentrations of credit risk on accounts receivable and financial instruments such as hedging instruments and cash and cash equivalents. Credit risk includes the risk of nonperformance by counterparties. The maximum potential loss may exceed the amount recognized on the Condensed Consolidated Balance Sheets. Exposure to credit risk is managed through credit approvals, credit limits, and selecting major international financial institutions as counterparties to hedging transactions and monitoring procedures. The Company's business often involves large transactions with customers, and if one or more of those customers were to default on its obligations under applicable contractual arrangements, the Company could be exposed to potentially significant losses. However, management believes that the reserves for potential losses are adequate. As of June 30, 2026 and December 31, 2025, we did not have any major concentration of credit risk related to financial instruments.

13. FAIR VALUE OF ASSETS AND LIABILITIES

Assets and Liabilities Measured at Fair Value on a Recurring Basis

Assets and liabilities recorded at fair value on a recurring basis as of June 30, 2026 are set forth in the table as follows. Assets and liabilities recorded at fair value on a recurring basis as of December 31, 2025 were zero.

In millions	June 30, 2026			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Liabilities:				
Foreign exchange contracts ⁽¹⁾	\$ 1	\$ —	\$ 1	\$ —
Total	\$ 1	\$ —	\$ 1	\$ —

⁽¹⁾Included in Other current liabilities in the Condensed Consolidated Balance Sheets.

Foreign Exchange Contracts As a result of our global operating activities, we are exposed to risks from changes in foreign currency exchange rates, which may adversely affect our financial condition. To manage our exposures and mitigate the impact of currency fluctuations on our financial results, we hedge our primary transactional exposures through the use of foreign exchange forward and option contracts. The foreign exchange contracts are valued using the market approach based on observable market transactions of forward rates and are classified within Level 2 of the valuation hierarchy.

We incorporate credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of our derivative contracts for the effect of nonperformance risk, we consider the impact of netting and any applicable credit enhancements. We measure the credit risk of our derivative financial instruments that are subject to master netting agreements on a net basis by counterparty portfolio.

Although we have determined that the majority of the inputs used to value our derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments utilize Level 3 inputs to evaluate the likelihood of both our own default and counterparty default. As of June 30, 2026, we determined that the credit valuation adjustments are not significant to the overall valuation of our derivatives and therefore, the valuations are classified in Level 2 of the fair value hierarchy.

Assets Measured at Fair Value on a Non-recurring Basis

From time to time, certain assets are measured at fair value on a nonrecurring basis using significant unobservable inputs (Level 3). The Company reviews the carrying values of investments when events and circumstances warrant and considers all available evidence in evaluating when declines in fair value are other-than-temporary declines. There were no material impairment charges or non-recurring fair value adjustments recorded during the three and six months ended June 30, 2026 and 2025.

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14. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Changes in Accumulated Other Comprehensive Income (Loss) (“AOCI”) by Component

In millions	Currency Translation Adjustments	Changes in Employee Benefit Plans	Changes in Fair Value of Effective Cash Flow Hedges	Total
Balance as of December 31, 2025	\$ (445)	\$ 6	\$ —	(439)
Other comprehensive income (loss) before reclassifications	(12)	—	—	(12)
Amounts reclassified from AOCI	—	—	—	—
Net current period other comprehensive (loss) income	\$ (12)	\$ —	\$ —	(12)
Balance as of June 30, 2026	\$ (457)	\$ 6	\$ —	(451)

Reclassifications Out of AOCI

There were no reclassifications out of AOCI during the three and six months ended June 30, 2026 or 2025.

15. SUPPLEMENTAL FINANCIAL INFORMATION

The components of accounts receivable are summarized as follows:

In millions	June 30, 2026	December 31, 2025
Accounts receivable		
Trade	\$ 430	\$ 447
Other	42	44
Accounts receivable, gross	472	491
Less: allowance for credit losses	(20)	(21)
Total accounts receivable, net	\$ 452	\$ 470

Our allowance for credit losses as of June 30, 2026 and December 31, 2025 was \$20 million and \$21 million, respectively. We continue to evaluate our reserves in light of the age and quality of our outstanding accounts receivable as well as risks to specific industries or countries and adjust the reserves accordingly. The impact to our allowance for credit losses was expense of \$4 million for both the three and six months ended June 30, 2026, respectively, and \$3 million and \$4 million for the three and six months ended June 30, 2025, respectively. The Company recorded write-offs against the reserve of \$3 million and \$5 million for the three and six months ended June 30, 2026, respectively, and \$2 million and \$3 million for the three and six months ended June 30, 2025, respectively.

The components of inventory are summarized as follows:

In millions	June 30, 2026	December 31, 2025
Inventories		
Work in process and raw materials	\$ —	\$ 4
Finished goods	6	83
Service parts	122	130
Total inventories	\$ 128	\$ 217

Item 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (“MD&A”)

The following discussion should be read in conjunction with the Condensed Consolidated Financial Statements and notes thereto included under Item 1. Financial Statements of this Quarterly Report and our Consolidated Financial Statements and notes thereto and related Management’s Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2025 (the “2025 Form 10-K”).

Our discussion within MD&A is organized as follows:

- *Overview.* This section contains background information on the Company, a summary of significant events for the quarter, and information regarding strategic initiatives and trends in order to provide context for management’s discussion and analysis of our financial condition and results of operations.
- *Results of operations.* This section contains an analysis of our results of operations presented in the accompanying condensed consolidated statements of income by comparing the results for the three and six months ended June 30, 2026 to the results for the three and six months ended June 30, 2025.
- *Liquidity and capital resources.* This section provides an analysis of our cash flows and a discussion of our contractual obligations at June 30, 2026.

OVERVIEW***EXECUTIVE OVERVIEW***

NCR Voyix is a global platform-powered leader in unified commerce for shopping and dining, empowering our customers to deliver quality experiences to consumers through our cloud-based platform, microservices-based applications and comprehensive service offerings.

Completion of NCR Atleos Spin-Off Transaction

On October 16, 2023, the Company completed the spin-off (“Spin-Off”) of its ATM-focused businesses, including our self-service banking, payments & network, and telecommunications and technology businesses, into an independent, publicly traded company, NCR Atleos. Accordingly, the historical financial results of NCR Atleos are reflected as discontinued operations in the Company’s consolidated financial statements. Refer to Note 2, “Discontinued Operations”, in the Notes to Consolidated Financial Statements in Item 1 of this Report, for additional information.

Sale of Digital Banking Business

On September 30, 2024, the Company completed the sale of its Digital Banking segment businesses (the “Digital Banking Sale”) to an affiliate of The Veritas Capital Fund VIII, L.P. (the “Buyer”). The historical financial results of the Digital Banking segment businesses are reflected as discontinued operations in the Company’s consolidated financial statements.

Transition of Hardware Business to ODM Model

In August 2024, the Company announced its entry into a commercial agreement with Ennoconn Corporation (“Ennoconn”) to transition its self-checkout and point-of-sale hardware businesses to an outsourced design and manufacturing model, including the sale of certain assets relating to these businesses (the “Hardware Business Transition”). Under the terms of the agreement, Ennoconn designs, manufactures, warrants, supplies, and ships self-checkout and point-of-sale hardware directly to the Company’s customers and the Company sells hardware to its customers as a sales agent for Ennoconn and continues to provide its point-of-sale and self-checkout software as well as key support and maintenance services. During the six months ended June 30, 2026, the Company sold inventory to Ennoconn as part of the Hardware Business Transition, and beginning on April 1, 2026, the Company began recording commission revenue from point-of-sale and self-checkout hardware sales as an agent for Ennoconn on a net basis, excluding the costs paid to Ennoconn.

Our Segments

Following the Spin-Off and Digital Banking Sale, we now manage and operate in two reportable segments: Retail and Restaurants.

- *Retail* - Our Retail segment serves enterprise and mid-market retailers primarily in the convenience, fuel & retail, grocery, drug & mass merchandise, and department & specialty retail industries. Our retail solutions, including software, services, payments, and hardware offerings, provide end-to-end connectivity within a customer’s operations, including, point-of-sale (“POS”), self-checkout (“SCO”), inventory and supply chain management, fraud and loss prevention, loyalty and consumer engagement.
- *Restaurants* - Our Restaurants segment is focused on serving restaurants and food service establishments, including quick-service, table-service and fast casual restaurants of all sizes. Our restaurant solutions include, software, payments, hardware, installation, maintenance, and managed and professional services. These solutions are designed to help streamline order and transaction processing, increase consumer engagement, manage the supply chain, increase kitchen productivity and reduce operating costs.

Corporate and Other includes income and expenses related to corporate functions that are not specifically attributable to either of our two reportable segments, along with certain non-strategic businesses that are considered immaterial operating segment(s), as well as commercial agreements with NCR Atleos in the prior year.

FINANCIAL HIGHLIGHTS

The following were highlights for the second quarter of 2026:

- Recurring revenue increased 3% as compared to the prior year period and comprised 83% of total consolidated revenue
- Software and services revenue increased 1% compared to the prior year period and comprised 95% of total consolidated revenue
- Adjusted EBITDA increased 5% compared to the prior year period

STRATEGIC INITIATIVES AND TRENDS

Our strategy is to advance our position as the platform-powered leader in unified commerce for shopping and dining at a time when consumer expectations for seamless, personalized and frictionless experiences continue to rise across both retail and restaurant environments. Today’s consumers expect to shop, order, pay and receive service effortlessly, whether online, in store, curbside or through mobile channels. They increasingly favor brands that deliver speed, consistency and convenience at every interaction. These heightened expectations have placed pressure on retailers and restaurants to modernize their operations and adopt technologies that can support real-time engagement and continuous innovation across digital and physical touchpoints. Guided by our mission to make the consumer experience seamless, we focus on delivering integrated, scalable solutions that enable restaurants and retailers to differentiate their brands and operate more efficiently in a rapidly evolving commerce landscape. By combining hardware, software, services and payments into a unified suite of offerings, we can deliver to customers an end-to-end value proposition that we believe is difficult to match. As the adoption of our platform and solutions accelerates, we expect to strengthen customer relationships, enhance recurring revenue streams and broaden monetization opportunities across our Voyix Commerce Platform. To achieve our goals, we are focused on: (i) delivering a modern suite of

Software-as-a-Service (“SaaS”) solutions, (ii) expanding adoption of our integrated payment solutions, (iii) scaling our differentiated services offerings and (iv) investing in innovation to further expand our platform capabilities.

Macroeconomic Trends

Global Trade, Macroeconomic Environment

The U.S. and other global markets currently are experiencing increased volatility due to the effects of, among other things, recent changes in imposed or threatened tariffs and other trade policy changes by the U.S. and other countries, escalating geopolitical and civil conflicts, including, but not limited to, Eastern Europe and the Middle East, inflationary pressures, such as increasing prices for goods and services (including fuel), changing fiscal and/or monetary policies in the U.S. and elsewhere, and fluctuating currency exchange rates, elevated unemployment rates, global shortages of microchips and other technology components, primarily driven by the adoption of artificial intelligence technologies, and, in some locations around the world, decreased economic conditions that indicate the potential for near-term recessions or slowdowns.

Given our geographic presence and the multinational composition of our customer base, our business and financial performance could be impacted by the evolving global economic landscape. We are subject to a variety of risks posed by the current macroeconomic environment, and we are continuously monitoring the direct and indirect impacts of these circumstances. Economic pressures on retail and restaurant businesses and on consumers could negatively affect our revenue and profitability in future periods. In addition, U.S. foreign trade policy continues to evolve under the current presidential administration, including the announcement of a number of new tariffs subsequent to the U.S. Supreme Court’s February 2026 decision to uphold a ruling that invalidated certain tariffs previously imposed. It is currently unknown if these tariffs will remain in place, be expanded or be removed, and we do not know whether foreign countries will adopt retaliatory trade policies in response to these new tariffs. The current trade policy environment is expected to continue to evolve, but we cannot anticipate the impact that these or other changes will have on our business and financial performance. As a result of these uncertainties, we may be impacted in the future within the markets in which we operate.

As we continue to execute on our strategy to shift to recurring revenue, our revenues and earnings will become more predictable; however, the broader implications of these macroeconomic events on our business, results of operations and overall financial position, particularly in the short term, remain uncertain.

For further discussion of trends, uncertainties and other factors that could affect our operating results, refer to Part I, Item 1A, “Risk Factors”, contained in our 2025 Form 10-K and subsequent filings we make with the SEC.

Results from Operations

For the three and six months ended June 30, 2026 compared to the three and six months ended June 30, 2025

Consolidated Results

The following tables show our results for the three and six months ended June 30, 2026 and 2025, respectively, the relative percentage that those amounts represent to revenue, and the change in those amounts year-over-year.

In millions	Three months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Product revenue	\$ 27	\$ 185	5.2 %	28.0 %	(85)%
Service revenue	496	475	94.8 %	72.0 %	4 %
Total revenue	523	660	100.0 %	100.0 %	(21)%
Product gross margin	6	16	22.2 %	8.6 %	(63)%
Service gross margin	150	134	30.2 %	28.2 %	12 %
Total gross margin	156	150	29.8 %	22.7 %	4 %
Selling, general and administrative expenses	112	105	21.4 %	15.9 %	7 %
Research and development expenses	30	32	5.7 %	4.8 %	(6)%
Total operating expenses	142	137	27.2 %	20.8 %	4 %
Income (loss) from operations	\$ 14	\$ 13	2.7 %	2.0 %	8 %

In millions	Six months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Product revenue	\$ 176	\$ 337	15.6 %	26.5 %	(48)%
Service revenue	953	935	84.4 %	73.5 %	2 %
Total revenue	1,129	1,272	100.0 %	100.0 %	(11)%
Product gross margin	13	23	7.4 %	6.8 %	(43)%
Service gross margin	273	261	28.6 %	27.9 %	5 %
Total gross margin	286	284	25.3 %	22.3 %	1 %
Selling, general and administrative expenses	222	220	19.7 %	17.3 %	1 %
Research and development expenses	69	72	6.1 %	5.7 %	(4)%
Total operating expenses	291	292	25.8 %	23.0 %	— %
Income (loss) from operations	\$ (5)	\$ (8)	(0.4)%	(0.6)%	n/m

⁽¹⁾ The percentage of revenue is calculated for each line item divided by total revenue, except for product gross margin and service gross margin, which are divided by the related component of revenue.

Key Strategic Financial Metrics

The following tables show our key strategic financial metrics for the three and six months ended June 30, 2026 and 2025, respectively, the relative percentage that those amounts represent to total revenue, and the change in those amounts year-over-year.

Recurring revenue as a percentage of total revenue

	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Recurring revenue ⁽¹⁾	\$ 435	\$ 421	83.2 %	63.8 %	3 %
All other products and services	88	239	16.8 %	36.2 %	(63)%
Total Revenue	\$ 523	\$ 660	100.0 %	100.0 %	(21)%

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Recurring revenue ⁽¹⁾	\$ 854	\$ 825	75.6 %	64.9 %	4 %
All other products and services	275	447	24.4 %	35.1 %	(38)%
Total Revenue	\$ 1,129	\$ 1,272	100.0 %	100.0 %	(11)%

⁽¹⁾ Recurring revenue includes all revenue streams from contracts where there is a predictable revenue pattern that will occur at regular intervals with a relatively high degree of certainty. This includes hardware and software maintenance revenue, cloud revenue, payment processing revenue and certain professional services arrangements as well as term-based software license arrangements that include customer termination rights.

Revenue by type

In millions	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Software and services revenue	\$ 497	\$ 493	95.0 %	74.7 %	1 %
Hardware-related revenue ⁽²⁾	26	167	5.0 %	25.3 %	(84)%
Total Revenue	\$ 523	\$ 660	100.0 %	100.0 %	(21)%

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Software and services revenue	\$ 969	\$ 968	85.8 %	76.1 %	— %
Hardware-related revenue ⁽²⁾	160	304	14.2 %	23.9 %	(47)%
Total Revenue	\$ 1,129	\$ 1,272	100.0 %	100.0 %	(11)%

⁽²⁾ Hardware-related revenue includes hardware revenue and hardware commission revenue beginning in the second quarter of 2026.

Net income (loss) from continuing operations attributable to NCR Voyix and Adjusted EBITDA⁽³⁾ as a percentage of total revenue

In millions	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Net income (loss) from continuing operations attributable to NCR Voyix	\$ (1)	\$ —	(0.2)%	— %	n/m
Adjusted EBITDA	\$ 98	\$ 93	18.7 %	14.1 %	5 %

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Net income (loss) from continuing operations attributable to NCR Voyix	\$ (3)	\$ (21)	(0.3)%	(1.7)%	n/m
Adjusted EBITDA	\$ 176	\$ 167	15.6 %	13.1 %	5 %

⁽³⁾ Refer to our definition of Adjusted EBITDA in the section entitled “Non-GAAP Financial Measures and Use of Certain Terms.”

Non-GAAP Financial Measures and Use of Certain Terms:

Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization (“Adjusted EBITDA”) Our management uses the non-GAAP measure Adjusted EBITDA because it provides useful information to investors as an indicator of strength and performance of the Company’s ongoing business operations, including funding discretionary spending such as capital expenditures, strategic acquisitions, and other investments. We determine Adjusted EBITDA based on GAAP net income (loss) from continuing operations attributable to NCR Voyix plus interest expense, net; plus income tax expense (benefit); plus depreciation and amortization (excluding acquisition-related amortization of intangibles); plus stock-based compensation expense; plus pension mark-to-market adjustments and other special items, including amortization of acquisition-related intangibles, acquisition-related costs, loss (gain) on disposal of businesses, loss (gain) on extinguishment of debt, separation-related costs, cyber ransomware incident recovery costs net of insurance recoveries, fraudulent ACH disbursements costs net of recoveries, foreign currency devaluation, transformation and restructuring charges (which includes integration, severance and other exit and disposal costs), strategic initiative costs and litigation costs, among others. The special items are considered non-operational or non-recurring in nature, so are excluded from the Adjusted EBITDA metric utilized by our chief operating decision maker in evaluating segment performance and are separately delineated to reconcile back to total reported income (loss) from continuing operations attributable to NCR Voyix. This format is useful to investors because it allows analysis and comparability of operating trends. It also includes the same information that is used by our management to make decisions regarding the segments and to assess our financial performance. Refer to the table below for the reconciliations of net income (loss) from continuing operations attributable to NCR Voyix (GAAP) to Adjusted EBITDA (non-GAAP).

Our definitions and calculations of these non-GAAP measures may differ from similarly-titled measures reported by other companies and cannot, therefore, be compared with similarly-titled measures of other companies. These non-GAAP measures should not be considered as substitutes for, or superior to, results determined in accordance with GAAP.

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Net income (loss) from continuing operations attributable to NCR Voyix (GAAP)	\$ (1)	\$ —	\$ (3)	\$ (21)
Depreciation and amortization (excluding acquisition related amortization of intangibles)	47	51	93	101
Acquisition-related amortization of intangibles	6	6	13	12
Interest expense	15	14	30	29
Interest income	(1)	(1)	(1)	(7)
Income tax expense (benefit)	(1)	(4)	(40)	(11)
Stock-based compensation expense	11	9	19	18
Transformation and restructuring costs ⁽¹⁾	20	16	43	37
Strategic initiatives ⁽²⁾	2	2	20	9
Litigation costs ⁽³⁾	—	—	2	—
Adjusted EBITDA (non-GAAP)	\$ 98	\$ 93	\$ 176	\$ 167

⁽¹⁾Represents integration, severance, and other exit and disposal costs which are considered non-operational in nature.

⁽²⁾Represents professional fees related to strategic initiatives which are considered non-operational in nature, as well as certain costs incurred related to the Hardware Business Transition.

⁽³⁾Represents costs related to certain litigation matters, reflecting the costs of the indemnity and associated legal fees, net of expected indemnity recoveries from NCR Atleos, as discussed in Note 9, “Commitments and Contingencies”.

Adjusted free cash flow-unrestricted NCR Voyix management uses the non-GAAP measure called “adjusted free cash flow-unrestricted” to assess the financial performance of the Company. We define adjusted free cash flow-unrestricted as net cash provided by (used in) operating activities less capital expenditures for property, plant and equipment and capitalized software, plus/minus collections of previously sold trade receivables purchased from third parties, restricted cash settlement activity, cash activity related to environmental discontinued operations, collections on non-operating receivables related to inventory sold for the Hardware Business Transition, plus acquisition-related items, and pension contributions and settlements.

We believe adjusted free cash flow-unrestricted information is useful for investors because it relates the operating cash flows from the Company’s operations to the capital that is spent to continue and improve business operations. In particular, adjusted free cash flow-unrestricted indicates the amount of cash available after capital expenditures for, among other things, investments in the Company’s existing businesses, strategic acquisitions, and repayment of debt obligations. Adjusted free cash

flow does not represent the residual cash flow available for discretionary expenditures, since there may be other non-discretionary expenditures that are not deducted from the measure. Adjusted free cash flow-unrestricted does not have a uniform definition under GAAP, and therefore the Company's definition may differ from other companies' definitions of this measure. These non-GAAP measures should not be considered a substitute for, or superior to, cash flows from operating activities under GAAP.

Refer to the section titled "Financial Condition, Liquidity and Capital Resources" in Item 2 of this Form 10-Q for additional information.

Revenue

In millions	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Product revenue	\$ 27	\$ 185	5.2 %	28.0 %	(85)%
Service revenue	496	475	94.8 %	72.0 %	4 %
Total revenue	\$ 523	\$ 660	100.0 %	100.0 %	(21)%

Product revenue includes our hardware and software license revenue streams. Service revenue includes SaaS solutions, software maintenance, professional services, installation services, payment processing and hardware maintenance, as well as hardware commission revenue beginning in the second quarter of 2026.

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Total revenue decreased 21% for the three months ended June 30, 2026 compared to the three months ended June 30, 2025. Product revenue for the three months ended June 30, 2026 decreased 85% compared to the three months ended June 30, 2025 due to the Hardware Business Transition. Effective April 1, 2026, the Company transitioned from recognizing hardware revenue sales on a gross basis within Product revenue to recognizing net hardware commission revenue as an agent for Ennoconn, reported within Service revenue. Accordingly, the decrease in Product revenue primarily reflects the change in presentation resulting from the Hardware Business Transition. Service revenue for the three months ended June 30, 2026 increased 4% compared to the three months ended June 30, 2025 due to the net hardware commission revenue recognized in the second quarter of 2026 from the Hardware Business Transition, as previously discussed, as well as increases in payments processing revenue, hardware maintenance revenue and software maintenance revenue, offset by a decrease in SaaS solutions and non-recurring installation services revenues as compared to the prior year period. Recurring revenue increased 3% for the three months ended June 30, 2026 compared to the three months ended June 30, 2025 primarily driven by payments processing, software license and hardware maintenance revenues.

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Product revenue	\$ 176	\$ 337	15.6 %	26.5 %	(48)%
Service revenue	953	935	84.4 %	73.5 %	2 %
Total revenue	\$ 1,129	\$ 1,272	100.0 %	100.0 %	(11)%

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Total revenue decreased 11% for the six months ended June 30, 2026 compared to the six months ended June 30, 2025. Product revenue for the six months ended June 30, 2026 decreased 48% compared to the six months ended June 30, 2025 due to the Hardware Business Transition. Effective April 1, 2026, the Company transitioned from recognizing hardware revenue sales on a gross basis within Product revenue to recognizing net hardware commission revenue as an agent for Ennoconn, reported within Service revenue. Accordingly, the decrease in Product revenue primarily reflects the change in presentation during the second quarter resulting from the Hardware Business Transition. Service revenue for the six months ended June 30, 2026 increased 2% compared to the six months ended June 30, 2025 due to the net hardware commission revenue recognized in the second quarter of 2026 from the Hardware Business Transition, as previously discussed, as well as increases in payments processing revenue, hardware maintenance revenue and software maintenance revenue, offset by a decrease in SaaS solutions and non-recurring installation services revenues as compared to the prior year period. Recurring revenue increased 4% for the six months ended June 30, 2026 compared to the six months ended June 30, 2025 primarily driven by payments processing, hardware maintenance revenues and software license revenues.

Gross Margin

In millions	Three months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Product gross margin	\$ 6	\$ 16	22.2 %	8.6 %	(63)%
Service gross margin	150	134	30.2 %	28.2 %	12 %
Total gross margin	\$ 156	\$ 150	29.8 %	22.7 %	4 %

⁽¹⁾ The percentage of revenue is calculated for each line item divided by the related component of revenue.

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Gross margin as a percentage of revenue in the three months ended June 30, 2026 was 29.8% compared to 22.7% in the three months ended June 30, 2025. Product gross margin for the three months ended June 30, 2026 was impacted by the Company's Hardware Business Transition. Beginning April 1, 2026, the Company transitioned from recognizing hardware revenue sales on a gross basis within Product revenue to recognizing net commission revenue as an agent for Ennoconn within Service revenue. As a result, hardware revenue and the related cost of product revenue were largely excluded from Product gross margin in the 2026 period. The remaining Product gross margin benefited from an improved mix of higher-margin software license revenue compared to the prior-year period. Service gross margin increased due to hardware commission gross margin related to the Hardware Business Transition, as well as increases in hardware maintenance, professional services, software maintenance and payments processing gross margin, offset by declines in gross margin for SaaS solutions and installation services in the three months ended June 30, 2026 as compared to the three months ended June 30, 2025.

In millions	Six months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Product gross margin	\$ 13	\$ 23	7.4 %	6.8 %	(43)%
Service gross margin	273	261	28.6 %	27.9 %	5 %
Total gross margin	\$ 286	\$ 284	25.3 %	22.3 %	1 %

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Gross margin as a percentage of revenue in the six months ended June 30, 2026 was 25.3% compared to 22.3% in the six months ended June 30, 2025. Product gross margin for the six months ended June 30, 2026 was impacted by the Company's Hardware Business Transition. Beginning April 1, 2026, the Company transitioned from recognizing hardware revenue sales on a gross basis within Product revenue to recognizing net commission revenue as an agent for Ennoconn within Service revenue. As a result, hardware revenue and the related cost of product revenue were largely excluded from Product gross margin in the second quarter 2026 period. The remaining Product gross margin benefited from an improved mix of higher-margin software license revenue compared to the prior-year period. Also included in product gross margin were strategic initiative costs of \$5 million for the six months ended June 30, 2026 compared to \$2 million for the six months ended June 30, 2025. These one-time strategic initiative costs relate to expense incurred for the Hardware Business Transition. Service gross margin increased due to hardware commission gross margin related to the Hardware Business Transition, as well as improved margins for hardware maintenance, professional services, payments processing and software maintenance, offset by declines in gross margin for SaaS solutions and installation services in the six months ended June 30, 2026 as compared to the six months ended June 30, 2025.

Selling, General and Administrative Expenses

In millions	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Selling, general and administrative expenses	\$ 112	\$ 105	21.4 %	15.9 %	7 %

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Selling, general, and administrative expenses were \$112 million in the three months ended June 30, 2026, compared to \$105 million in the three months ended June 30, 2025. As a percentage of revenue, selling, general and administrative expenses were 21.4% and 15.9% in the three months ended June 30, 2026 and 2025, respectively. The increase in selling, general and administrative expenses for the three months ended June 30, 2026 compared to the prior year period is due to an increase in employee related costs during the current period, as well as the impact of the now terminated transition services agreement related to the Digital Banking Sale.

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 vs 2025
Selling, general and administrative expenses	\$ 222	\$ 220	19.7 %	17.3 %	1 %

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Selling, general, and administrative expenses were \$222 million compared to \$220 million in the six months ended June 30, 2026 and 2025, respectively. As a percentage of revenue, selling, general and administrative expenses were 19.7% and 17.3% in the six months ended June 30, 2026 and 2025, respectively. The overall increase in selling, general and administrative expenses during the six months ended June 30, 2026 compared to the prior year period is related to an increase in employee related costs during the current period, as well as the impact of the now terminated transition services agreement related to the Digital Banking Sale.

Research and Development Expenses

In millions	Three months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Research and development expenses	\$ 30	\$ 32	5.7 %	4.8 %	(6)%

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Research and development expenses were \$30 million in the three months ended June 30, 2026, compared to \$32 million in the three months ended June 30, 2025. As a percentage of revenue, research and development costs were 5.7% and 4.8% in the three months ended June 30, 2026 and 2025, respectively. Research and development expenses in the three months ended June 30, 2026 have decreased compared to the prior year period due to cost reduction initiatives implemented during the period, including the use of artificial intelligence as a software development tool.

In millions	Six months ended June 30		Percentage of Total Revenue		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Research and development expenses	\$ 69	\$ 72	6.1 %	5.7 %	(4)%

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Research and development expenses were \$69 million compared to \$72 million in the six months ended June 30, 2026 and 2025, respectively. As a percentage of revenue, these costs were 6.1% and 5.7% in the six months ended June 30, 2026 and 2025, respectively. The overall decrease in research and development expenses in the six months ended June 30, 2026 compared to the prior year period is due to cost reduction initiatives implemented during the year, including the use of artificial intelligence as a software development tool.

Interest Expense

In millions	Three months ended June 30		Increase (Decrease)
	2026	2025	2026 v 2025
Interest expense	\$ 15	\$ 14	7 %

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Interest expense was \$15 million and \$14 million for the three months ended June 30, 2026 and 2025, respectively. Interest expense is primarily related to our senior unsecured notes and borrowings under the Senior Secured Credit Facility.

In millions	Six months ended June 30		Increase (Decrease)
	2026	2025	2026 v 2025
Interest expense	\$ 30	\$ 29	3 %

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Interest expense was \$30 million compared to \$29 million for the six months ended June 30, 2026 and 2025, respectively. Interest expense is primarily related to our senior unsecured notes and borrowings under the Senior Secured Credit Facility.

Other Income (Expense), net

Other income (expense), net was expense of \$1 million and \$3 million for the three months ended June 30, 2026 and 2025, respectively, and expense of \$8 million and income of \$5 million for the six months ended June 30, 2026 and 2025, respectively, with the components reflected in the following table:

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Interest income	\$ 1	\$ 1	\$ 1	\$ 7
Foreign currency fluctuations and foreign exchange contracts	(1)	(1)	(1)	(1)
Bank-related fees	(1)	(1)	(2)	(2)
Employee benefit plans	(1)	(1)	(2)	(2)
Other, net	1	(1)	(4)	3
Other income (expense), net	\$ (1)	\$ (3)	\$ (8)	\$ 5

Included in Other, net for the three and six months ended June 30, 2026 are strategic initiative costs of \$3 million and \$15 million, respectively, related to the Hardware Business Transition. Additionally, included in Other, net for the three and six months ended June 30, 2026 is income related to the sale of IP addresses of \$3 million and \$6 million, respectively.

Income Taxes

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Income tax expense (benefit)	\$ (1)	\$ (4)	\$ (40)	\$ (11)

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

Income tax provisions for interim (quarterly) periods are based on an estimated annual effective income tax rate calculated separately from the effect of significant, infrequent, or unusual items. Income tax benefit from continuing operations was \$1 million for the three months ended June 30, 2026 compared to an income tax benefit of \$4 million for the three months ended June 30, 2025. The decrease in the income tax benefit was primarily driven by an unfavorable change in discrete tax expenses and benefits for the three months ended June 30, 2026 compared to the prior year.

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

Income tax benefit was \$40 million for the six months ended June 30, 2026 compared to an income tax benefit of \$11 million for the six months ended June 30, 2025. The increase in the income tax benefit was primarily driven by changes to the estimated full-year valuation allowance and withholding taxes, changes in the geographic earnings mix, and a higher loss from continuing operations before taxes for the six months ended June 30, 2026. These benefits were partially offset by an unfavorable change in discrete tax expenses and benefits for the six months ended June 30, 2026 compared to the prior year.

Income (Loss) from Discontinued Operations

In millions	Three months ended June 30		Six months ended June 30	
	2026	2025	2026	2025
Income (loss) from discontinued operations, net of tax	\$ 3	\$ —	\$ —	\$ 4

For the three months ended June 30, 2026 compared to the three months ended June 30, 2025

The Company recognized income from discontinued operations, net of tax, of \$3 million for the three months ended June 30, 2026, consisting of \$1 million of income from discontinued operations related to the sale of the Japan Bank Technology Solutions business and \$2 million of income from discontinued operations related to the Company's environmental remediation matters.

The Company recognized no income or loss from discontinued operations, net of tax, for the three months ended June 30, 2025, consisting of \$1 million of income related to the sale of the Japan Bank Technology Solutions business and \$1 million of loss from discontinued operations related to the Company's environmental remediation matters.

For the six months ended June 30, 2026 compared to the six months ended June 30, 2025

The Company recognized no income or loss from discontinued operations, net of tax, for the six months ended June 30, 2026, consisting of \$1 million of loss from discontinued operations related to the sale of the Japan Bank Technology Solutions business and \$1 million of income from discontinued operations related to the Company's environmental remediation matters.

The Company recognized income from discontinued operations, net of tax, of \$4 million for the six months ended June 30, 2025, consisting of \$2 million of income related to the sale of the Japan Bank Technology Solutions business and \$2 million of income from discontinued operations related to the Company's environmental remediation matters.

Refer to Note 2, "Discontinued Operations" of the Notes to Condensed Consolidated Financial Statements, for additional information.

Revenue and Adjusted EBITDA by Segment

The Company manages and reports its businesses in the following two segments: Retail and Restaurants. Segments are measured for profitability by the Company's chief operating decision maker based on revenue and segment Adjusted EBITDA. Refer to the section above entitled "Non-GAAP Financial Measures and Use of Certain Terms" for our definition of Adjusted EBITDA and the reconciliation of net income (loss) from continuing operations attributable to NCR Voyix (GAAP) to Adjusted EBITDA (non-GAAP).

Corporate and Other includes income and expenses related to corporate functions that are not specifically attributable to any of our two individual reportable segments along with certain non-strategic businesses that are considered immaterial operating segment(s) and commercial agreements with NCR Atleos.

The following tables show our segment revenue and Adjusted EBITDA for the three and six months ended June 30, the relative percentage that those amounts represent to segment revenue, and the change in those amounts year-over-year.

In millions	Three months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Revenue					
Retail	\$ 365	\$ 454	69.8 %	68.8 %	(20)%
Restaurants	158	205	30.2 %	31.1 %	(23)%
Total segment revenue	\$ 523	\$ 659	100.0 %	99.9 %	(21)%
Other	—	1	— %	0.1 %	(100)%
Total revenue	\$ 523	\$ 660	100.0 %	100.0 %	(21)%
Adjusted EBITDA by Segment					
Retail	\$ 97	\$ 81	26.6 %	17.8 %	20 %
Restaurants	\$ 58	\$ 68	36.7 %	33.2 %	(15)%

⁽¹⁾ The percentage of revenue is calculated for each line item divided by total revenue, except for Adjusted EBITDA, which are divided by the related component of revenue.

In millions	Six months ended June 30		Percentage of Revenue ⁽¹⁾		Increase (Decrease)
	2026	2025	2026	2025	2026 v 2025
Revenue					
Retail	\$ 792	\$ 874	70.2 %	68.7 %	(9)%
Restaurants	337	396	29.8 %	31.1 %	(15)%
Total segment revenue	\$ 1,129	\$ 1,270	100.0 %	99.8 %	(11)%
Other	—	2	— %	0.2 %	(100)%
Total revenue	\$ 1,129	\$ 1,272	100.0 %	100.0 %	(11)%
Adjusted EBITDA by Segment					
Retail	\$ 175	\$ 146	22.1 %	16.7 %	20 %
Restaurants	\$ 112	\$ 127	33.2 %	32.1 %	(12)%

⁽¹⁾ The percentage of revenue is calculated for each line item divided by total revenue, except for Adjusted EBITDA, which are divided by the related component of revenue.

Segment Revenue

For the three and six months ended June 30, 2026 compared to the three and six months ended June 30, 2025

Retail revenue decreased 20% and 9% for the three and six months ended June 30, 2026, respectively, compared to the prior year periods. The decrease in revenue was primarily attributable to the Company's Hardware Business Transition. As previously disclosed, effective April 1, 2026, the Company transitioned from recognizing hardware sales on a gross basis to recognizing net commission revenue as an agent for Ennoconn. The decrease in revenue was also due to a decline in non-recurring installation service revenues, offset by an increase in payment processing, software license, software maintenance, hardware maintenance and professional services revenues. Retail recurring revenue grew by 6% when comparing both the three and six months ended June 30, 2026 to the three and six months ended June 30, 2025.

Restaurants revenue decreased 23% and 15% for the three and six months ended June 30, 2026, respectively, compared to the prior year periods. The decrease in revenue was primarily attributable to the Company's Hardware Business Transition. As previously disclosed, effective April 1, 2026, the Company transitioned from recognizing hardware sales on a gross basis to recognizing net commission revenue as an agent for Ennoconn. The decrease in revenue was also due to a decline in SaaS solutions, software license, software maintenance and non-recurring installation service revenues. These decreases in revenue were partially offset by an increase in hardware maintenance and payment processing revenues, as well as the new net hardware

commission revenue recognized in the second quarter of 2026. Restaurants recurring revenue was flat when comparing the six months ended June 30, 2026 to the six months ended June 30, 2025.

Segment Adjusted EBITDA

For the three and six months ended June 30, 2026 compared to the three and six months ended June 30, 2025

Retail Adjusted EBITDA increased 20% for both the three and six months ended June 30, 2026 compared to the prior year periods, mainly due to a favorable software revenue mix and the Company's cost reduction initiatives implemented during the year.

Restaurants Adjusted EBITDA decreased 15% and 12% for the three and six months ended June 30, 2026, respectively, compared to the prior year periods, due to the decrease in revenue, as discussed above.

Financial Condition, Liquidity and Capital Resources

Our primary liquidity needs in the ordinary course of business are: (i) normal operating expenses; (ii) interest and principal requirements of our outstanding indebtedness; (iii) capital expenditures and lease payments; (iv) remediation payments related to environmental matters; (v) pension and postemployment plan contributions; and (vi) transformation and restructuring initiatives. We believe these needs will be satisfied in both the short and long term based on our current cash position, cash flows generated by our operations, and existing financing arrangements.

As of June 30, 2026, our cash and cash equivalents totaled \$237 million and our total debt was \$1.1 billion. Our borrowing capacity under our senior secured credit facilities was \$474 million as of June 30, 2026. Our ability to generate positive cash flows from operations is dependent on general economic conditions, and the competitive environment in our industry, and is subject to business and other risk factors, including as detailed in our filings with the SEC. If we are unable to generate sufficient cash flows from operations, or otherwise comply with the terms of our credit facilities, we may be required to seek additional financing alternatives.

The following table summarizes our cash flows from operating activities, investing activities and financing activities for both of the six months ended June 30, 2026 and 2025. The Consolidated Statements of Cash Flows include the results of continuing and discontinued operations.

In millions	Six months ended June 30	
	2026	2025
Net cash provided by (used in) operating activities	\$ 59	\$ (284)
Net cash provided by (used in) investing activities	(9)	(75)
Net cash provided by (used in) financing activities	(39)	(86)

Operating Activities Cash provided by operating activities was \$59 million in the six months ended June 30, 2026, compared to cash used in operating activities of \$284 million in the six months ended June 30, 2025. The increase in cash provided by operating activities was driven by the payment of taxes related to the Digital Banking Sale of \$284 million during the three months ended June 30, 2025, as well as movement in the net working capital accounts.

Capital Expenditures and Other Investing Activities Our principal capital expenditures are for software (purchased and internally developed) and additions to property and equipment. We invested approximately \$77 million and \$81 million in capital expenditures during the six months ended June 30, 2026 and 2025, respectively. We expect to continue investing in property and equipment, purchased software and internally developed software to support our business. Additionally, \$67 million of cash was collected on the non-operating receivables with Ennoconn from the Hardware Business Transition during the six months ended June 30, 2026.

Financing Activities Cash used in financing activities was \$39 million in the six months ended June 30, 2026, compared to cash used in financing activities of \$86 million in the six months ended June 30, 2025. During the six months ended June 30, 2026, the Company repurchased \$20 million under our share repurchase program, compared to \$69 million in the six months ended June 30, 2025. Additional financing activities included dividends paid on the Series A preferred stock, proceeds from employee stock plans as well as payments made for share repurchases and tax withholding payments on behalf of employees for stock based awards that vested. Financing activities also includes borrowings and repayments under our senior secured credit facilities as well as our unsecured senior notes.

Net cash provided by or used in operating activities of discontinued operations related to the Japan bank technology solutions business was cash provided by operating activities of \$1 million and \$5 million for the six months ended June 30, 2026 and 2025, respectively. Net cash provided by or used in operating activities of discontinued operations related to environmental obligations was cash used in operating activities of \$7 million and \$11 million for the six months ended June 30, 2026 and 2025, respectively.

Adjusted free cash flow NCR Voyix management uses a non-GAAP measure called “adjusted free cash flow-unrestricted” to assess the financial performance of the Company. We define adjusted free cash flow-unrestricted within the section titled “Non-GAAP Financial Measures and Use of Certain Terms” in Item 2 of this Form 10-Q. The table below reconciles net cash provided by operating activities to NCR Voyix’s non-GAAP measure of adjusted free cash flow-unrestricted for the six months ended June 30, 2026:

In millions	Six months ended June 30, 2026
Net cash provided by (used in) operating activities (GAAP)	\$ 59
Capital expenditures	(77)
Restricted cash settlement activity	(6)
Pension contributions	5
Collections on purchased trade receivables	1
Cash activity related to environmental discontinued operations	7
Collections on non-operating receivables	67
Adjusted free cash flow-unrestricted (non-GAAP)	\$ 56

Long Term Borrowings The senior secured credit facilities include a term loan facility in an initial aggregate principal amount of \$200 million, of which the Company repaid in full as of June 30, 2026. Additionally, the senior secured credit facilities include a five-year revolving credit facility with an aggregate principal amount of \$500 million, of which zero was outstanding as of June 30, 2026. The revolving credit facility also contains a sub-facility to be used for letters of credit, and as of June 30, 2026, there were \$26 million letters of credit outstanding.

As of June 30, 2026, we had outstanding \$650 million aggregate principal balance of 5.000% senior unsecured notes due in 2028, \$403 million in aggregate principal balance of 5.125% senior unsecured notes due in 2029 and \$52 million in aggregate principal balance of 5.250% senior unsecured notes due in 2030.

Refer to Note 5, “Debt Obligations”, of the Notes to Condensed Consolidated Financial Statements, for additional information regarding debt transactions.

Employee Benefit Plans In 2026, we expect to make contributions of \$12 million to our international pension plans and \$23 million to our postemployment plan. For additional information, refer to Note 8, “Employee Benefit Plans”, of the Notes to Condensed Consolidated Financial Statements.

Series A Convertible Preferred Stock As of June 30, 2026, the redemption value of the Series A Preferred Stock was approximately \$207 million. Holders of Series A Convertible Preferred Stock are entitled to a cumulative dividend at the rate of 5.5% per annum, payable quarterly in arrears. Beginning in the first quarter of 2020, dividends are payable in cash or in-kind at the option of the Company. During the three months ended June 30, 2026 and 2025, the Company paid cash dividends of \$3 million and \$4 million, respectively.

Prior to the close of business on October 17, 2023, the Series A Convertible Preferred Stock was convertible at the option of the holders at any time into shares of common stock at a conversion price of \$30.00 per share, or a conversion rate of 33.333 shares of common stock per share of Series A Convertible Preferred Stock. As a result of the Spin-Off, the conversion rate of the Series A Convertible Preferred Stock was adjusted pursuant to its terms to 57.5601 shares of common stock per share of Series A Convertible Preferred Stock. As of June 30, 2026, the maximum number of common shares that could be required to be issued upon conversion of the outstanding shares of the Series A Convertible Preferred Stock was 11.9 million shares, which would represent approximately 10% of our outstanding common stock as of June 30, 2026, including the preferred shares on an as-converted basis.

Cash and Cash Equivalents Held by Foreign Subsidiaries Cash and cash equivalents held by the Company's foreign subsidiaries at June 30, 2026 and December 31, 2025 were \$115 million and \$120 million, respectively. Under current tax laws and regulations, if cash and cash equivalents and short-term investments held outside the U.S. are distributed to the U.S. in the form of dividends or otherwise, we may be subject to additional U.S. income taxes and foreign withholding taxes, which could be significant.

Summary As of June 30, 2026, our cash and cash equivalents totaled \$237 million and our total debt was \$1.1 billion, excluding deferred fees. As of June 30, 2026, our borrowing capacity under the revolving credit facility was approximately \$474 million. Our ability to generate positive cash flows from operations is dependent on general economic conditions, the competitive environment in our industry, and is subject to the business and other risk factors described in Item 1A of Part I of the Company's 2025 Annual Report on Form 10-K and Item 1A of Part II of this Quarterly Report on Form 10-Q (as applicable). If we are unable to generate sufficient cash flows from operations, or otherwise comply with the terms of our credit facilities, we may be required to seek additional financing alternatives.

We believe that we have sufficient liquidity based on our current cash position and existing financing to meet our expected pension, postemployment, and postretirement plan contributions, remediation payments related to environmental matters, debt servicing obligations, payments related to separation, transformation and restructuring initiatives, and in the long-term (i.e., beyond June 30, 2027) to meet our material cash requirements.

Material Cash Requirements from Contractual and Other Obligations

There have been no significant changes in our contractual and other commercial obligations as described in our Form 10-K for the year ended December 31, 2025.

Critical Accounting Policies and Estimates

Critical accounting policies are those that are most important to the portrayal of our financial position and results of operations. These policies require highly subjective or complex judgments, often employing the use of estimates about the effect of matters that are inherently uncertain. Our most critical accounting estimates pertain to revenue recognition, inventory valuation, goodwill and intangible assets, pension, postretirement and postemployment benefits, environmental and legal contingencies, and income taxes, which are described in Item 7 of our 2025 Form 10-K.

New Accounting Pronouncements

See discussion in Note 1, "Basis of Presentation and Summary of Significant Accounting Policies", of the Notes to Condensed Consolidated Financial Statements for new accounting pronouncements.

Forward-Looking Statements

This Quarterly Report on Form 10-Q (this "Quarterly Report") contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"), Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934 (the "Exchange Act"). Forward-looking statements may appear throughout this Quarterly Report and can generally be identified by words such as "expect," "target," "anticipates," "outlook," "guidance," "intend," "plan," "believe," "will," "should," "would," "potential," "forecast," "proposed," "planned," "objective," "estimate," "expected," "likely," "could," "may," and similar expressions referencing future events, conditions or circumstances. We intend for these forward-looking statements to be covered by the safe harbor provisions contained in the Act that are applicable to forward-looking statements. Examples of forward-looking statements include, without limitation, the Company's plans, strategies, projections, future financial or operational results, events, trends, and economic and other future conditions. Forward-looking statements in this Quarterly Report include, without limitation, statements regarding: the Company's plans, strategies, projections, future financial or operational results, events, trends, and economic and other future conditions; the Company's plans, strategies, or objectives for future operations and offerings, including the Company's suite of microservices-based applications, and its Voyix Commerce Platform; the expected benefits resulting from the Hardware Business Transition; the estimated or anticipated future results and benefits of the Company's plans and operations; the expected timing for the closing of the Japan bank technology solutions sale; the Company's expectations of demand for its solutions and service offerings; and statements regarding the Company's ability to deliver increased value to customers and stockholders. Forward-looking statements are based solely on management's current beliefs, expectations and assumptions, whether express or implied, regarding the future, which may prove to be inaccurate. Actual results could differ materially from expectations expressed or implied by such forward-looking statements due to a number of factors, such as the risks and uncertainties, including, but not limited to, the following: our ability to successfully execute our growth strategy; our ability to successfully

develop new solutions that achieve market acceptance and keep pace with technological developments; our ability to maintain a consistently high level of customer service; our ability to achieve some or all of the expected benefits of our cost reduction initiatives; the success of our strategic relationships with third parties and our ability to integrate with third-party applications and software; risks related to tariffs, sanctions and trade barriers, and the related impact on macroeconomic conditions; the availability or applicability of tariff and duty exemptions to our products; the failure of our past or future acquisitions, divestitures and other strategic transactions to produce the anticipated results; potential indemnification obligations to NCR Atleos or a refusal of NCR Atleos to indemnify us pursuant to agreements executed in the spin-off; our ability to protect our systems and data from cybersecurity threats (including artificial intelligence) or other technological risks; risks related to evolving global laws and regulations relating to data privacy, data protection and information security; our ability to protect our intellectual property; extensive competition in our markets; disruptions in our data center hosting and public cloud facilities; risks related to defects, errors, installation difficulties or development delays; the failure of our artificial intelligence capabilities to operate as anticipated; our ability to maintain and update our information technology systems; changes in U.S. or foreign trade policies and domestic and global economic and credit conditions; risks related to geopolitical or armed conflicts in a region where we operate; our ability to retain key employees, or to recruit, develop and retain qualified employees; the inability of third party suppliers to fulfill our needs; risks related to our level of indebtedness; our ability to continue to access or renew financing sources and obtain capital; our failure to maintain effective internal control over financial reporting; and other factors included in “Item 1A-Risk Factors” of our most recent Annual Report on Form 10-K and in other documents that we file with the U.S. Securities and Exchange Commission (“SEC”), which we advise you to review.

Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made and should not be relied upon as representing our plans and expectations as of any subsequent date. The Company does not undertake any obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK*Market Risk*

We are exposed to market risks primarily from changes in foreign currency exchange rates and interest rates. It is our policy to manage our foreign exchange exposure and debt structure in order to manage capital costs, control financial risks and maintain financial flexibility over the long term. In managing market risks, we may employ derivatives according to documented policies and procedures, including foreign currency contracts and interest rate swaps. We do not use derivatives for trading or speculative purposes.

Foreign Exchange Risk

Since a portion of our operations and revenue occur outside the United States, and in currencies other than the U.S. Dollar, our results can be significantly impacted by changes in foreign currency exchange rates. We have exposure to approximately 25 functional currencies and are exposed to foreign currency exchange risk with respect to our sales, profits and assets and liabilities denominated in currencies other than the U.S. Dollar. Although we use financial instruments to hedge certain foreign currency risks, we are not fully protected against foreign currency fluctuations and our reported results of operations could be affected by changes in foreign currency exchange rates. To manage our exposures and mitigate the impact of currency fluctuations on the operations of our foreign subsidiaries, we hedge our main transactional exposures. We use derivatives not designated as hedging instruments consisting primarily of forward contracts to hedge foreign currency denominated balance sheet exposures. For these derivatives we recognize gains and losses in the same period as the remeasurement losses and gains of the related foreign currency-denominated exposures.

For purposes of analyzing potential risk, we use sensitivity analysis to quantify potential impacts that market rate changes may have on the fair values of our hedge portfolio. The sensitivity analysis represents the hypothetical changes in value of the hedge position and does not reflect the related gain or loss on the forecasted underlying transaction. A 10% appreciation in the value of the U.S. Dollar against foreign currencies from the prevailing market rates would have resulted in a corresponding decrease in the fair value of the hedge portfolio of less than \$21 million as of June 30, 2026. A 10% depreciation in the value of the U.S. Dollar against foreign currencies from the prevailing market rates would have resulted in a corresponding increase in the fair value of the hedge portfolio of \$23 million as of June 30, 2026. The Company expects that any increase or decrease in the fair value of the portfolio would be substantially offset by increases or decreases in the underlying exposures being hedged.

The U.S. Dollar was weaker in the second quarter of 2026 compared to the second quarter of 2025 based on comparable weighted averages for our functional currencies. This excludes the effects of our hedging activities and, therefore, does not reflect the actual impact of fluctuations in exchange rates on our operating income.

Interest Rate Risk

Approximately 100% of our borrowings were on a fixed rate basis as of June 30, 2026 and we did not have any outstanding interest rate derivative contracts as of June 30, 2026. We are subject to interest rate risk related to variable-rate debt when we borrow from our Revolving Credit Facility. As of June 30, 2026 and December 31, 2025, we had no borrowings under the facility.

Historically, we utilized interest rate swap contracts and interest rate cap agreements to add stability to interest expense and to manage exposure to interest rate movements as part of our interest rate risk management strategy. Payments and receipts related to interest rate cap agreements and interest rate swap contracts are included in cash flows from operating activities in the Consolidated Statements of Cash Flows. Refer to Note 12, "Derivatives and Hedging Instruments", for further information.

Concentrations of Credit Risk

We are potentially subject to concentrations of credit risk on accounts receivable and financial instruments, such as hedging instruments and cash and cash equivalents. Credit risk includes the risk of nonperformance by counterparties. The maximum potential loss may exceed the amount recognized on the balance sheet. Exposure to credit risk is managed through credit approvals, credit limits, selecting major international financial institutions as counterparties to hedging transactions, and monitoring procedures. Our business often involves large transactions with customers for which we do not require collateral. If one or more of those customers were to default in its obligations under applicable contractual arrangements, we could be exposed to potentially significant losses. Moreover, a prolonged downturn in the global economy could have an adverse impact

on the ability of our customers to pay their obligations on a timely basis. We believe that the reserves for potential losses are adequate. As of June 30, 2026, we did not have any significant concentration of credit risk related to financial instruments.

Item 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

The Company has established disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)). The Company's management carried out an evaluation, under the supervision and with the participation of its Chief Executive and Chief Financial Officers, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of June 30, 2026. Based on this evaluation, the Company's Chief Executive and Chief Financial Officers have concluded that the Company's disclosure controls and procedures were effective as of June 30, 2026 to provide reasonable assurance that the information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and (ii) accumulated and communicated to management, including the Company's Chief Executive and Chief Financial Officers, as appropriate, to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting

There have been no changes in the Company's internal control over financial reporting that occurred during the three months ended June 30, 2026 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Part II. Other Information

Item 1. LEGAL PROCEEDINGS

The information required by this item is included in Note 9, “Commitments and Contingencies”, of the Notes to Condensed Consolidated Financial Statements in this quarterly report and is incorporated herein by reference.

Item 1A. RISK FACTORS

In addition to the other information set forth in this Quarterly Report, you should carefully consider the risk factors and other cautionary statements described under Part I, Item 1A. “Risk Factors” in the Company’s 2025 Annual Report on Form 10-K, which could materially affect our business, financial condition or future results. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially and adversely affect our business, financial condition or future results. There have been no material changes in our risk factors from those described in the 2025 Annual Report on Form 10-K.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

In May 2025, the Board approved an amended and restated share repurchase program (the “Repurchase Program”), with no expiration from the date of authorization, that provided for a total aggregate repurchase authority of \$200 million, to repurchase shares of the Company’s common stock and Series A preferred stock. Taking into account prior repurchases under the Repurchase Program, on February 12, 2026, the Board amended the Repurchase Program to add an incremental \$178 million of repurchase authority under the program, which brought the total remaining aggregate repurchase authority under the program at the time to \$300 million. As of June 30, 2026, the Repurchase Program had an existing aggregate remaining repurchase authority of \$280 million.

We may utilize the Repurchase Program from time to time to opportunistically repurchase common stock and Series A preferred stock based on varying factors. The timing and amount of repurchases under the Repurchase Program will depend upon varying factors, including stock price, the Company’s performance, market conditions and other possible uses of cash. Repurchases under the Repurchase Program may be made from time to time in open market purchases, privately negotiated transactions, accelerated stock repurchase programs, issuer self-tender offers or otherwise. The repurchases will be made in compliance with applicable securities laws and may be discontinued at any time.

The Company’s 2026 Stock Incentive Plan and 2017 Stock Incentive Plan allow shares to be surrendered to the Company to satisfy tax withholding obligations associated with the vesting of restricted stock units. The following table sets forth information with respect to our repurchases of shares of common stock (including shares surrendered to satisfy tax withholding) during the three months ended June 30, 2026.

Period	Total number of shares purchased ⁽¹⁾	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Approximate dollar value of shares that may yet be purchased under the plans or programs (in millions) ⁽²⁾
4/1/2026 - 4/30/2026	1,253,698	\$ 6.70	1,250,011	\$ 282
5/1/2026 - 5/31/2026	292,377	\$ 7.42	288,431	\$ 280
6/1/2026 - 6/30/2026	4,945	\$ 7.24	—	\$ 280

⁽¹⁾ For the three months ended June 30, 2026, approximately 12,578 shares were surrendered to the Company to satisfy tax withholding obligations associated with the vesting of restricted stock units issued to employees under the 2017 Stock Incentive Plan. With respect to these surrendered shares, the price paid per share is based on the fair value at the time of surrender.

⁽²⁾ Represents amounts available for repurchases under the Repurchase Program as of June 30, 2026.

The Company’s ability to repurchase its common stock and preferred stock is subject to (i) certain restrictions under the terms of the Company’s senior secured revolving credit facility and the indentures governing its senior unsecured notes and (ii) the discretion of the Company’s Board of Directors. These restrictions are described in greater detail in the Company’s senior secured credit facilities and the indentures governing its senior unsecured notes.

Item 5. OTHER INFORMATION

During the fiscal quarter ended June 30, 2026, no director or officer of the Company adopted or terminated a “Rule 10b5-1 trading arrangement” or “non-Rule 10b5-1 trading arrangement,” as each term is defined in Item 408(a) of the SEC’s Regulation S-K.

Item 6. EXHIBITS

- [10.1](#) NCR Voyix Corporation 2026 Stock Incentive Plan (Appendix A to the NCR Voyix Corporation Proxy Statement on Schedule 14A for the NCR Voyix Corporation 2026 Annual Meeting of Stockholders)*†
- [31.1](#) Certification pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934.†
- [31.2](#) Certification pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934.†
- [32](#) Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.††
- 101 The following materials from NCR Voyix Corporation's Quarterly Report on Form 10-Q for the quarter ended June 30, 2026, formatted in iXBRL (Inline Extensible Business Reporting Language): (i) our condensed consolidated statements of operations for the three and six months ended June 30, 2026 and 2025; (ii) our condensed consolidated statements of comprehensive income (loss) for the three and six months ended June 30, 2026 and 2025; (iii) our condensed consolidated balance sheets as of June 30, 2026 and December 31, 2025; (iv) our condensed consolidated statements of cash flows for the six months ended June 30, 2026 and 2025; (v) our condensed consolidated statements of changes in stockholder's equity for the three and six months ended June 30, 2026 and 2025; and (vi) the notes to our condensed consolidated financial statements.
- 104 Cover Page Interactive Data File, formatted in Inline XBRL and contained in Exhibit 101.

* Management contracts or compensatory plans/arrangements.

† Filed herewith.

†† Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NCR VOYIX CORPORATION

Date: August 5, 2026

By: _____ /s/ James Wise

James Wise
Senior Vice President, Chief Accounting Officer
(Principal Accounting Officer)

**NCR VOYIX CORPORATION
2026 STOCK INCENTIVE PLAN**

ARTICLE I.

PURPOSE; DEFINITIONS

The purpose of the Plan is to give the Company a competitive advantage in attracting, retaining and motivating officers, employees, directors and consultants and to provide the Company and its Subsidiaries and Affiliates with an equity plan providing incentives directly linked to stockholder value.

Certain terms used herein have definitions given to them in the first place in which they are used. In addition, for purposes of the Plan, the following terms are defined as set forth below:

(a) **“Affiliate”** means a corporation or other entity controlled by, controlling or under common control with, the Company.

(b) **“Applicable Exchange”** means the New York Stock Exchange or such other securities exchange as may at the applicable time be the principal market for the Common Stock.

(c) **“Award”** means an Option, SAR, Restricted Stock, Restricted Stock Unit, Other Stock-Based Award, or Cash Award granted pursuant to the terms of the Plan.

(d) **“Award Agreement”** means a written (including electronic) document or agreement setting forth the terms and conditions of a specific Award.

(e) **“Board”** means the Board of Directors of the Company.

(f) **“Cash Award”** means a cash-based award granted under Section 8.02.

(g) **“Cause”** means, unless otherwise provided in the applicable Award Agreement, (i) “Cause” as defined in any Individual Agreement to which the Participant is a party, or (ii) if there is no such Individual Agreement or if it does not define Cause: (A) conviction of the Participant for committing a felony under Federal law, the law of the state in which such action occurred or any comparable provision of foreign law, (B) dishonesty in the course of fulfilling the Participant’s employment duties, (C) failure on the part of the Participant to perform substantially such Participant’s employment duties in any material respect, (D) a material violation of the Company’s ethics and compliance program, or (E) before a Change in Control, such other events as shall be determined by the Committee and set forth in the applicable Award Agreement. Notwithstanding the general rule of Section 2.03, following a Change in Control, any determination by the Committee as to whether “Cause” exists shall be subject to de novo review.

(h) **“Change in Capitalization”** means any (i) merger, consolidation, reclassification, recapitalization, spin-off, spin-out, repurchase or other reorganization or corporate transaction or event; (ii) special or extraordinary dividend or other extraordinary distribution (whether in the form of cash, Common Stock, or other property), stock split, reverse stock split, subdivision or consolidation; (iii) combination or exchange of

shares; or (iv) other change in corporate structure, which, in any such case, the Committee determines, in its sole discretion, affects the Common Stock such that an adjustment pursuant to Section 3.04 is appropriate.

(i) **“Change in Control”** has the meaning set forth in Section 9.02

(j) **“Code”** means the Internal Revenue Code of 1986, as amended from time to time, or any successor thereto, and the regulations promulgated thereunder.

(k) **“Committee”** has the meaning set forth in Section 2.01.

(l) **“Common Stock”** means the common stock, par value \$0.01 per share, of the Company.

(m) **“Company”** means NCR Voyix Corporation, a Maryland corporation, or any successor entity, as applicable.

(n) **“Disability”** means, unless otherwise provided in the applicable Award Agreement (i) “Disability” as defined in any Individual Agreement to which the Participant is a party, or (ii) if there is no such Individual Agreement or it does not define Disability: (A) permanent and total disability as determined under the Company’s long-term disability plan applicable to the Participant, or (B) if there is no such plan applicable to the Participant, “Disability” as determined by the Committee. Notwithstanding the foregoing, to the extent required to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, a Participant will be considered to have a Disability only if such condition also constitutes a “disability” within the meaning of Section 409A(a)(2)(C).

(o) **“Disaffiliation”** means a Subsidiary’s or Affiliate’s ceasing to be a Subsidiary or Affiliate for any reason (including as a result of a public offering, or a spinoff or sale by the Company, of the stock of the Subsidiary or Affiliate) or a sale of a division of the Company and its Affiliates.

(p) **“Effective Date”** has the meaning set forth in Section 10.01.

(q) **“Eligible Individuals”** mean directors, officers, employees, independent contractors and consultants of the Company or any of its Subsidiaries or Affiliates, and prospective employees, independent contractors and consultants who have accepted offers of employment or service from the Company or a Subsidiary or Affiliate.

(r) **“Exchange Act”** means the Securities Exchange Act of 1934, as amended from time to time, and any successor thereto.

(s) **“Fair Market Value”** means, unless otherwise determined by the Committee, the closing price of a share of Common Stock on the Applicable Exchange on the trading date, or if Shares were not traded on the Applicable Exchange on the trading date, then on the immediately preceding date on which Shares were traded, all as reported by such source as the Committee may select. If the Common Stock is not listed on a national securities exchange, Fair Market Value shall be determined by the Committee in its good faith discretion.

(t) **“Grant Date”** means (i) the date on which the Committee by resolution selects an Eligible Individual to receive a grant of an Award and determines the number of Shares to be subject to such Award, or (ii) such later date as the Committee shall provide in such resolution.

(u) **“Incentive Stock Option”** means any Option that is designated in the applicable Award Agreement as an “incentive stock option” within the meaning of Section 422 of the Code, and that in fact so qualifies.

(v) **“Individual Agreement”** means an employment, consulting or similar agreement between a Participant and the Company or one of its Subsidiaries or Affiliates.

(w) **“Nonqualified Option”** means any Option that is not an Incentive Stock Option.

(x) **“Option”** means an Award granted under Article V that is not a SAR.

(y) **“Other Stock-Based Award”** means Awards of Common Stock and other Awards granted under Section 8.01 that are valued in whole or in part by reference to, or are otherwise based upon, Common Stock, including unrestricted stock, dividend equivalents, and convertible debentures.

(z) **“Participant”** means an Eligible Individual to whom an Award is or has been granted.

(aa) **“Performance Goals”** means any performance goals established by the Committee in its sole discretion in connection with the grant of Awards under the Plan. The Committee shall have the authority to make equitable adjustments to the Performance Goals as may be determined by the Committee in its sole discretion.

(bb) **“Performance Period”** means that period established by the Committee at the time any Award is granted or at any time thereafter during which any Performance Goals specified by the Committee with respect to such Award are to be measured.

(cc) **“Plan”** means this NCR Voyix Corporation 2026 Stock Incentive Plan, as may be amended and/or restated from time to time.

(dd) **“Prior Plan”** means the NCR Corporation 2017 Stock Incentive Plan, as amended.

(ee) **“Restricted Stock”** means an Award granted under Article VI.

(ff) **“Restricted Stock Units”** means an Award granted under Article VII.

(gg) **“SAR”** means a stock appreciation right, as described in Section 5.02.

(hh) **“Share”** means a share of Common Stock.

(ii) **“Subsidiary”** means any corporation, partnership, joint venture or other entity during any period in which at least 50% of the voting shares or other similar interests of, or a sole general partner interest or managing member or similar interest in, such corporation, partnership, joint venture or other entity, is owned, directly or indirectly, by the Company or any successor to the Company.

(jj) **“Term”** means the maximum period during which an Option or SAR may remain outstanding, subject to earlier termination upon Termination of Employment or otherwise, as specified in the applicable Award Agreement.

(kk) **“Termination of Employment”** means, unless otherwise provided in the applicable Award Agreement, the termination of the applicable Participant’s employment with, or performance of services for, the Company and any of its Subsidiaries or Affiliates. Unless otherwise determined by the Committee, if a

Participant's employment with the Company and its Affiliates terminates but such Participant continues to provide services to the Company and its Affiliates in a nonemployee capacity, such change in status shall not be deemed a Termination of Employment. Unless otherwise determined by the Committee, a Participant employed by, or performing services for, a Subsidiary or an Affiliate or a division of the Company and its Affiliates shall be deemed to incur a Termination of Employment if, as a result of a Disaffiliation, such Subsidiary, Affiliate, or division ceases to be a Subsidiary, Affiliate or division, as the case may be, and the Participant does not immediately thereafter become an employee of, or service provider for, the Company or another Subsidiary or Affiliate. Temporary absences from employment because of illness, vacation or leave of absence and transfers among the Company and its Subsidiaries and Affiliates shall not be considered Terminations of Employment.

ARTICLE II.

ADMINISTRATION

SECTION 2.01. Committee. The Plan shall be administered by the Compensation and Human Resource Committee of the Board or such other committee of the Board as the Board may from time to time designate (the "**Committee**"), which shall be composed of not less than two directors, and shall be appointed by and serve at the pleasure of the Board. The Committee shall have plenary authority to grant Awards pursuant to the terms of the Plan to Eligible Individuals. Among other things, the Committee shall have the authority, subject to the terms of the Plan:

- (a) to select the Eligible Individuals to whom Awards may from time to time be granted;
- (b) to determine whether and to what extent Awards are to be granted hereunder;
- (c) to determine the number of Shares to be covered by each Award granted hereunder;
- (d) to determine the terms and conditions of each Award granted hereunder, based on such factors as the Committee shall determine;
- (e) subject to Article X, to modify, amend or adjust the terms and conditions of any Award;
- (f) to adopt, alter and repeal such administrative rules, guidelines and practices governing the Plan as it shall from time to time deem advisable;
- (g) to interpret the terms and provisions of the Plan and any Award issued under the Plan (and any agreement relating thereto) and to define terms not otherwise defined herein or therein;
- (h) to determine whether, to what extent and under what circumstances cash, Shares and other property and other amounts payable with respect to an Award under the Plan shall be deferred either automatically or at the election of the Participant;
- (i) to establish any "blackout" period that the Committee in its sole discretion deems necessary or advisable;
- (j) to correct any defect, supply any omission, or reconcile any inconsistency in the Plan or any Award granted under the Plan in the manner and to the extent the Committee determines appropriate to reflect the intended provisions of the Plan or that Award or to meet any law that is applicable to the Plan (or the provisions of any law which must be met in order for the normal tax consequences of the award to apply), including any provision of Federal or state law or comparable provision of foreign law; and

(k) to otherwise make such other determinations as the Committee determines appropriate to administer the Plan.

SECTION 2.02. Procedures.

(a) The Committee may act only by a majority of its members then in office, except that the Committee may, except to the extent prohibited by applicable law or the rules of the Applicable Exchange, allocate all or any portion of its responsibilities and powers to any one or more of its members and may delegate all or any part of its responsibilities and powers to any person or persons selected by it.

(b) Any authority granted to the Committee may also be exercised by the full Board. To the extent that any permitted action taken by the Board conflicts with action taken by the Committee, the Board action shall control.

SECTION 2.03. Discretion of Committee. Any determination made by the Committee or its delegate under the provisions of the Plan with respect to any Award shall be made in the sole discretion of the Committee or such delegate at the time of the grant of the Award or, unless in contravention of any express term of the Plan, at any time thereafter. Subject to Article I(g), all decisions made by the Committee or its delegate pursuant to the provisions of the Plan shall be final and binding on all persons, including the Company, Participants, and Eligible Individuals.

SECTION 2.04. Cancellation or Suspension. The Committee shall have full power and authority to determine whether, to what extent and under what circumstances any Award shall be cancelled or suspended. In particular, but without limitation (except as otherwise required by applicable law), all outstanding Awards held by any Participant may be cancelled if the Participant, without the consent of the Committee, while employed by the Company or after termination of such employment, becomes associated with, employed by, renders services to, or owns any interest in (other than any nonsubstantial interest, as determined by the Committee), any business that is in competition with the Company or with any business in which the Company has a substantial interest, as determined by the Committee or its delegate.

SECTION 2.05. Award Agreements. The terms and conditions of each Award, as determined by the Committee, shall be set forth in an Award Agreement, which shall be delivered to the Participant receiving such Award upon, or as promptly as is reasonably practicable following, the grant of such Award. The effectiveness of an Award shall not be subject to the Award Agreement's being signed by the Company and/or the Participant receiving the Award unless specifically so provided in the Award Agreement. Award Agreements may be amended only in accordance with Article X.

ARTICLE III.

COMMON STOCK SUBJECT TO PLAN

SECTION 3.01. Plan Maximum. The maximum number of Shares that may be granted pursuant to Awards under the Plan shall be a total of 10,700,000 Shares (subject to the rules for calculating Shares delivered pursuant to Section 3.03 and any future adjustment as may be made pursuant to Section 3.04), less one Share for every one Share subject to an Award granted under the Prior Plan after March 16, 2026 and prior to the

Effective Date. Shares subject to an Award under the Plan may be authorized and unissued Shares. No additional awards shall be granted under the Prior Plan on or after the Effective Date.

SECTION 3.02. Annual Director Compensation Limit. No Participant who is a non-employee director shall, in respect of service as a non-employee director, be granted Awards during any calendar year that, when aggregated with such non-employee director's cash fees with respect to such calendar year, exceed \$1,000,000 in total value (calculating the value of any such Awards based on the grant date fair value of such Awards for the Company's financial reporting purposes). The Committee may make exceptions to increase such limit for an individual non-employee director in extraordinary circumstances, such as where a non-employee director serves as the non-executive chairman of the Board or lead independent director, or as a member of a special litigation or transaction committee of the Board, as the Committee may determine in its sole discretion; provided, however, that the non-employee director receiving such additional compensation may not participate in the decision to award such compensation involving such non-employee director.

SECTION 3.03. Rules for Calculating Shares Delivered.

(a) To the extent that any Award is forfeited or cancelled, or any Option or SAR terminates, expires or lapses without being exercised, or any Award is settled for cash, the Shares subject to such Awards not delivered as a result thereof shall again be available for Awards under the Plan.

(b) If the tax withholding obligations relating to any Award (other than an Option or SAR) are satisfied by delivering Shares (either actually or through attestation) or withholding Shares relating to such Award, only the net number of Shares received by the Participant with respect to such Award shall be deemed to have been issued for purposes of the maximum number of Shares set forth in Section 3.01. However, if the exercise price of any Option and/or the tax withholding obligations relating to any Option or SAR are satisfied by delivering Shares (either actually or through attestation) or withholding Shares relating to such Option or SAR or if any Shares subject to a SAR are delivered upon the exercise of such SAR, the full number of Shares subject to such Option or SAR shall be deemed to have been issued for purposes of the maximum number of Shares set forth in Section 3.01. For the avoidance of doubt, any Shares repurchased by the Company on the open market with the proceeds of the exercise price of an Option or SAR (including any option or stock appreciation right granted under the Prior Plan that are outstanding on the Effective Date) shall not be added to the maximum number of Shares set forth in Section 3.01.

(c) The provisions of Section 3.03(a) and 3.03(b) shall also apply to awards granted under the Prior Plan that are outstanding on the Effective Date such that (i) any Shares subject to such awards granted under the Prior Plan that are forfeited or terminated, expire, lapse without being exercised or are settled for cash shall again be available for Awards under the Plan, (ii) if the tax withholding obligations relating to any award (other than an option or stock appreciation right) granted under the Prior Plan are satisfied by delivering Shares (either actually or through attestation) or withholding Shares relating to such award, only the net number of Shares received by the Participant shall be deemed to have been issued for purposes of the maximum number of Shares set forth in Section 3.01 and (iii) if the exercise price of any option granted under the Prior Plan and/or the tax withholding obligations relating to any option or stock appreciation right granted under the Prior Plan are satisfied by delivering Shares (either actually or through attestation) or withholding Shares relating to such option or stock appreciation right or if any Shares subject to a stock appreciation right granted under the Prior Plan are delivered upon the exercise of such stock appreciation right, the full number of Shares subject to such option or

stock appreciation right shall be deemed to have been issued for purposes of the maximum number of Shares set forth in Section 3.01.

SECTION 3.04. Adjustment Provisions.

(a) In the event of any Change in Capitalization (including a Change in Control), an equitable substitution or proportionate adjustment shall be made, in each case, in the manner determined by the Committee, in its sole discretion, in (A) the aggregate number and kind of Shares or other securities reserved for issuance and delivery under the Plan, (B) the number and kind of Shares or other securities subject to outstanding Awards, (C) the exercise price of outstanding Options and SARs, and (D) the Performance Goals and performance periods applicable to any outstanding Awards. Such other equitable substitutions or adjustments shall be made in the manner determined by the Committee, in its sole discretion.

(b) Without limiting the generality of the foregoing, in connection with a Change in Capitalization (including a Change in Control), the Committee may provide, in its sole discretion, but subject in all events to the requirements of Section 409A of the Code, for the cancellation of any outstanding Award in exchange for payment in cash or other property having an aggregate Fair Market Value equal to the Fair Market Value of the Shares, cash or other property covered by such Award, reduced by the aggregate exercise price thereof, if any; provided, however, that if the exercise price of any outstanding Award is equal to or greater than the Fair Market Value of the Shares, cash or other property covered by such Award, the Committee may cancel such Award without the payment of any consideration to the Participant.

(c) Awards may, in the discretion of the Committee, be granted under the Plan in assumption of, or in substitution for, outstanding awards previously granted by the Company or any of its Subsidiaries or Affiliates or an entity acquired by the Company or any of its Subsidiaries or Affiliates or with which the Company or any of its Subsidiaries or Affiliates combines (“**Substitute Awards**”); provided, however, that in no event may any Substitute Award be granted in a manner that would violate the prohibitions on repricing of Options and SARs, as set forth in Section 5.03. The number of Shares underlying any Substitute Awards shall be counted against the maximum number of Shares set forth in Section 3.01; provided, however, that the Substitute Awards issued in connection with the assumption of, or in substitution for, outstanding awards previously granted by an entity that is acquired by the Company or any of its Subsidiaries or Affiliates or with which the Company or any of its Subsidiaries or Affiliates combines shall not be counted against the maximum number of Shares set forth in Section 3.01 (subject to the rules of the Applicable Exchange).

(d) Notwithstanding anything in the Plan to the contrary: (i) any adjustments made pursuant to this Section 3.04 to Awards that are considered “deferred compensation” within the meaning of Section 409A of the Code shall be made in compliance with the requirements of Section 409A of the Code; (ii) any adjustments made pursuant to this Section 3.04 to Awards that are not considered “deferred compensation” subject to Section 409A of the Code shall be made in such a manner as to ensure that after such adjustment, the Awards either (A) continue not to be subject to Section 409A of the Code or (B) comply with the requirements of Section 409A of the Code; and (iii) in any event, neither the Committee nor the Board shall have the authority to make any adjustments pursuant to this Section 3.04 to the extent the existence of such authority would cause an Award that is not intended to be subject to Section 409A of the Code at the Grant Date to be subject thereto.

SECTION 3.05. One-Year Minimum Vesting Requirement. Any Awards (other than Cash Awards) granted under the Plan (other than (i) such Awards representing a maximum of five percent (5%) of the Shares reserved for issuance under the Plan pursuant to Section 3.01, (ii) Shares delivered in lieu of earned

cash obligations and (iii) Awards granted to non-employee directors that vest on the earlier of the one-year anniversary of the Grant Date or the next annual meeting of stockholders which is at least fifty (50) weeks after the immediately preceding year's annual meeting) shall be granted subject to a minimum vesting period of at least twelve (12) months, such that no such Awards (or any portion thereof) shall vest prior to the first anniversary of the applicable Grant Date. Notwithstanding the foregoing, the Committee may accelerate the vesting of Awards prior to the first anniversary of the applicable Grant Date (i) due to the Participant's death, Disability, retirement, leave of absence or termination of employment, or upon a divestiture, Disaffiliation, reduction in force or any other similar event, in each case as determined by the Committee or (ii) as provided in Section 9.01 in connection with a Change in Control.

ARTICLE IV.

ELIGIBILITY

Awards may be granted under the Plan to Eligible Individuals; provided, however, that Incentive Stock Options may be granted only to employees of the Company and its Subsidiaries or parent corporation (within the meaning of Section 424(f) of the Code); provided, further, that Options or SARs that are intended to be exempt from Section 409A of the Code may be granted only to Eligible Individuals who are providing services to the Company or any corporation or other entity as to which the Company is an "eligible issuer of service recipient stock" (within the meaning of Section 409A of the Code).

ARTICLE V.

OPTIONS AND STOCK APPRECIATION RIGHTS

SECTION 5.01. Types of Options. Options may be of two types: Incentive Stock Options and Nonqualified Options. The Award Agreement for an Option shall indicate whether the Option is intended to be an Incentive Stock Option or a Nonqualified Option (and in the event the Award Agreement has no such designation, the Option shall be by default a Nonqualified Option).

SECTION 5.02. Nature of Stock Appreciation Rights. A SAR may be granted free-standing, in relation to an Option being granted at the same time as the SAR is granted, or in relation to an Option both which is not an Incentive Stock Option and which has been granted prior to the grant of the SAR. Upon the exercise of a SAR, the Participant shall be entitled to receive an amount in cash, Shares, or both, in value equal to the product of (i) the excess of the Fair Market Value of one Share over the exercise price of the applicable SAR, multiplied by (ii) the number of Shares in respect of which the SAR has been exercised. The applicable Award Agreement shall specify whether such payment is to be made in cash or Common Stock or both, or shall reserve to the Committee or the Participant the right to make that determination prior to or upon the exercise of the SAR.

SECTION 5.03. Exercise Price; No Repricing Absent Stockholder Approval. The exercise price per Share subject to an Option or SAR shall be determined by the Committee and set forth in the applicable Award Agreement, and, unless otherwise determined by the Committee and set forth in the applicable Award Agreement, shall not be less than the Fair Market Value of a share of the Common Stock on the applicable Grant Date. Other than pursuant to Section 3.04, in no event shall the Committee be permitted, without approval by the Company's stockholders, to reprice Options or SARs or buyout underwater Options or SARs by (i) lowering the exercise price per Share of any outstanding Option or SAR after the Grant Date; (ii) cancelling an Option or SAR (at a time when the applicable exercise price per Share exceeds the Fair Market Value of the underlying Shares)

in exchange for cash, property or another Award; (iii) taking any action that would be treated as a repricing under generally accepted accounting principles; or (iv) taking any other action that has the same effect as clause (i), (ii) or (iii), unless such amendment, cancellation, or action is approved by the Company's stockholders. Unless otherwise determined by the Committee, any Option as to which a SAR is related shall no longer be exercisable to the extent the SAR has been exercised and the exercise of an Option shall cancel any related SAR to the extent of such exercise.

SECTION 5.04. Term. The Term of each Option and each SAR shall be fixed by the Committee, but shall not exceed 10 years from the Grant Date.

SECTION 5.05. Vesting and Exercisability. Except as otherwise provided herein, Options and SARs shall be exercisable at such time or times and subject to such terms and conditions as shall be determined by the Committee. If the Committee provides that any Option or SAR will become exercisable only in installments, the Committee may at any time waive such installment exercise provisions, in whole or in part, based on such factors as the Committee may determine.

SECTION 5.06. Method of Exercise. The method of exercising Options and SARs shall be set forth in the applicable Award Agreement.

SECTION 5.07. Delivery; Rights of Stockholders. No Shares shall be delivered pursuant to the exercise of an Option until the exercise price therefore has been fully paid and applicable taxes have been withheld. The applicable Participant shall have all of the rights of a stockholder of the Company holding the class or series of Common Stock that is subject to the Option or SAR (including, if applicable, the right to vote the applicable Shares and the right to receive dividends), when the Participant (i) has given written notice of exercise, (ii) if requested, has given the representation described in Section 11.01 and (ii) in the case of an Option, has paid in full for such Shares. For the avoidance of doubt, the applicable Participant shall not have the right to receive dividends or dividend equivalents with respect to the Common Stock that is subject to the Option or SAR prior to the satisfaction of all of the conditions set forth in the preceding sentence.

SECTION 5.08. Nontransferability of Options and Stock Appreciation Rights. No Option or SAR shall be transferable by a Participant other than (i) by will or by the laws of descent and distribution, or (ii) in the case of a Nonqualified Option or SAR and solely as expressly permitted by the Committee, pursuant to a transfer to the Participant's family members, whether directly or indirectly or by means of a trust or partnership or otherwise. For purposes of the Plan, unless otherwise determined by the Committee, "family member" shall have the meaning given to such term in General Instructions A.1(a)(5) to Form S-8 under the Securities Act of 1933, as amended, and any successor thereto. Options or SARs shall be exercisable, subject to the terms of the Plan, only by the applicable Participant, the guardian or legal representative of such Participant, or any person to whom such Option or SAR is permissibly transferred pursuant to this Section 5.08, it being understood that the term "Participant" includes such guardian, legal representative and other transferee; provided, however, that the term "Termination of Employment" shall continue to refer to the Termination of Employment of the original Participant.

SECTION 5.09. Incentive Stock Options. The terms and conditions of any Incentive Stock Options granted under the Plan shall be subject to the provisions of Section 422 of the Code and the terms, conditions, limitations and administrative procedures established by the Committee from time to time in

accordance with the Plan. All of the Shares reserved for issuance under the Plan as of the Effective Date pursuant to Section 3.01 (subject to adjustment as provided in Section 3.04) may be granted as Incentive Stock Options.

(a) Notwithstanding anything to the contrary in the Plan, if an Incentive Stock Option is granted to a Participant who owns shares representing more than 10% of the voting power of all classes of shares of the Company, its “parent corporation” (as such term is defined in Section 424(e) of the Code) or “subsidiary corporation” (as such term is defined in Section 424(f) of the Code), the term of the Incentive Stock Option shall not exceed five years from the time of grant of such Incentive Stock Option and the exercise price shall be at least 110% of the Fair Market Value of a share of the Common Stock on the applicable Grant Date.

(b) To the extent the aggregate Fair Market Value (determined on the date of grant) of the Shares for which Incentive Stock Options are exercisable for the first time by any Participant during any calendar year (under all plans of the Company and its Affiliates) exceeds \$100,000, such excess Incentive Stock Options shall be treated as Nonqualified Options.

(c) Each Participant awarded an Incentive Stock Option under the Plan shall notify the Company in writing immediately after the date the Participant makes a “disqualifying disposition” of any Share acquired pursuant to the exercise of such Incentive Stock Option. A “disqualifying disposition” is any disposition (including any sale) of such Shares before the later of (i) two years after the Grant Date of the Incentive Stock Option and (ii) one year after the date the Participant acquired the Shares by exercising the Incentive Stock Option. The Company may, if determined by the Committee and in accordance with procedures established by it, retain possession of any Shares acquired pursuant to the exercise of an Incentive Stock Option as agent for the applicable Participant until the end of the period described in the preceding sentence, subject to complying with any instructions from such Participant as to the sale of such Shares.

(d) Neither the Company nor the Committee will be liable to a Participant, or to any other party, if an Incentive Stock Option fails or ceases to qualify as an “incentive stock option” under Section 422 of the Code.

ARTICLE VI.

RESTRICTED STOCK

SECTION 6.01. Nature of Restricted Stock. Shares of Restricted Stock are Shares issued to a Participant, and shall be evidenced in such manner as the Committee may deem appropriate, including book-entry registration or stock certificates with such legends as the Committee shall specify. Notwithstanding anything in the Plan to the contrary, unless otherwise determined by the Committee or required by any applicable law, the Company shall not deliver to any Participant certificates evidencing Shares issued in connection with any Award and instead such Shares shall be recorded in the books of the Company (or, as applicable, its transfer agent or stock plan administrator).

SECTION 6.02. Terms and Conditions. Shares of Restricted Stock shall be subject to the following terms and conditions:

(a) The Committee may condition the grant or vesting of an Award upon the attainment of one or more Performance Goals. The Committee may also condition the grant or vesting thereof upon the continued service of the applicable Participant. The conditions for grant or vesting and the other provisions of

Restricted Stock Awards (including any applicable Performance Goals) need not be the same with respect to each recipient.

(b) Subject to the provisions of the Plan and the applicable Award Agreement, during the period, if any, set by the Committee, commencing with the Grant Date of such Restricted Stock Award for which such Participant's continued service is required (the "**Restriction Period**"), and until the later of (A) the expiration of the Restriction Period and (B) the date the applicable Performance Goals (if any) are satisfied, the Participant shall not be permitted to sell, assign, transfer, pledge or otherwise encumber Shares of Restricted Stock.

(c) Except as provided in this Article VI and in the applicable Award Agreement, the applicable Participant shall have, with respect to the Shares of Restricted Stock, all of the rights of a stockholder of the Company holding the class or series of Common Stock that is the subject of the Restricted Stock, including, if applicable, the right to vote the Shares; provided, however, that subject to Section 409A of the Code and Section 11.05, (A) cash dividends on the class or series of Common Stock that is the subject of the Restricted Stock Award shall be automatically deferred and either (x) accrued in cash and paid to the Participant subject to, and at the same time as, the vesting of the underlying Restricted Stock or (y) reinvested in additional Restricted Stock, held subject to the vesting of the underlying Restricted Stock, and (B) subject to any adjustment pursuant to Section 3.04, dividends payable in Common Stock shall be paid in the form of Restricted Stock of the same class as the Common Stock with which such dividend was paid, held subject to the vesting of the underlying Restricted Stock. Furthermore, notwithstanding any provision in the Plan to the contrary, in the case of a Restricted Stock Award the vesting of which is conditioned upon the achievement of Performance Goals, the Committee may provide, as set forth in the applicable Award Agreement, that a Participant shall not be entitled to receive payment for dividends with respect to such Restricted Stock Award unless, until and except to the extent that (i) the applicable Performance Goals are achieved or are otherwise deemed satisfied, and (ii) any time-based or service-based vesting conditions are satisfied.

ARTICLE VII.

RESTRICTED STOCK UNITS

SECTION 7.01. Nature of Awards. Restricted Stock Units are Awards denominated in Shares that will be settled, subject to the terms and conditions of the Restricted Stock Units, in an amount in cash, Shares, or both, based upon the Fair Market Value of a specified number of Shares.

SECTION 7.02. Terms and Conditions. Restricted Stock Units shall be subject to the following terms and conditions:

(a) The Committee may condition the vesting of Restricted Stock Units upon the attainment of one or more Performance Goals. The Committee may also condition the vesting thereof upon the continued service of the Participant. The conditions for grant or vesting and the other provisions of Restricted Stock Units (including any applicable Performance Goals) need not be the same with respect to each recipient. An Award of Restricted Stock Units shall be settled as and when the Restricted Stock Units vest or at a later time specified by the Committee or in accordance with an election of the Participant, if the Committee so permits in accordance with the requirements of Section 409A of the Code.

(b) Subject to the provisions of the Plan and the applicable Award Agreement, during the period, if any, set by the Committee, commencing with the Grant Date of such Restricted Stock Units for which such Participant's continued service is required (the "**Restriction Period**"), and until the later of (A) the expiration of the Restriction Period and (B) the date the applicable Performance Goals (if any) are satisfied, the Participant shall not be permitted to sell, assign, transfer, pledge or otherwise encumber Restricted Stock Units.

(c) Except as provided in the applicable Award Agreement, the applicable Participant shall generally not have the rights of a stockholder of the Company holding the class or series of Common Stock that is the subject of the Restricted Stock Units; provided, however, that subject to Section 409A of the Code and Section 11.05, the Committee may provide, as set forth in the applicable Award Agreement, that (A) cash dividends on the class or series of Common Stock that is the subject of the Restricted Stock Units shall be automatically deferred and either (x) accrued in cash and paid to the Participant subject to, and at the same time as, the settlement of the underlying Restricted Stock Units or (y) reinvested in additional Restricted Stock Units, held subject to the vesting and settlement of the underlying Restricted Stock Units, and (B) subject to any adjustment pursuant to Section 3.04, dividends payable in Common Stock shall be paid in the form of Restricted Stock Units of the same class as the Common Stock with which such dividend was paid, held subject to the vesting and settlement of the underlying Restricted Stock Units. Furthermore, notwithstanding any provision in the Plan to the contrary, in the case of Restricted Stock Units the vesting of which is conditioned upon the achievement of Performance Goals, the Committee may provide, as set forth in the applicable Award Agreement, that a Participant shall not be entitled to receive payment for dividends with respect to such Restricted Stock Units unless, until and except to the extent that (i) the applicable Performance Goals are achieved or are otherwise deemed satisfied, (ii) any time-based or service-based vesting conditions are satisfied and (iii) the Restricted Stock Units are settled in the form of Shares.

ARTICLE VIII.

OTHER STOCK-BASED AWARDS; CASH AWARDS

SECTION 8.01. Other-Stock Based Awards. Other Stock-Based Awards may be granted under the Plan, valued in whole or in part by reference to, or otherwise based on or related to, Shares, including but not limited to dividend equivalents, and may be granted as unrestricted Shares, in each case either alone or in addition to other Awards under the Plan. Any dividend or dividend equivalent awarded hereunder shall be subject to the same restrictions, conditions and risks of forfeiture as the underlying Award. Subject to the provisions of the Plan, the Committee shall have sole and complete authority to determine the individuals to whom and the time or times at which such Other Stock-Based Awards shall be granted, the number of Shares to be granted pursuant to such Other Stock-Based Awards, or the manner in which such Other Stock-Based Awards shall be settled (e.g., in Shares, cash or other property), or the conditions to the vesting and/or payment or settlement of such Other Stock-Based Awards (which may include, but not be limited to, achievement of Performance Goals) and all other terms and conditions of such Other Stock-Based Awards.

SECTION 8.02. Cash Awards. The Committee may grant Awards that are payable solely in cash, as deemed by the Committee to be consistent with the purposes of the Plan, and such Cash Awards shall be subject to the terms, conditions, restrictions and limitations determined by the Committee, in its sole discretion,

from time to time. Cash Awards may be granted with value and payment contingent upon the achievement of Performance Goals.

ARTICLE IX.

CHANGE IN CONTROL PROVISIONS

SECTION 9.01. Impact of Event. Unless otherwise provided in the applicable Award Agreement, notwithstanding any other provision of this Plan to the contrary, in the event of a Change in Control (as herein defined) unless Awards are assumed, converted or replaced, such Awards shall vest immediately prior to such Change in Control. Unless otherwise provided in the applicable Award Agreement, upon a Participant's Termination of Employment during the 24-month period following a Change in Control (x) by the Company other than for Cause or Disability or (y) for Participants who are participants in the NCR Voyix Corporation 2024 Executive Severance Plan (the "**Executive Severance Plan**"), for Participants who are covered by an NCR severance plan, policy or guidelines ("**Severance Policy**") at a level that provides the Participant with the opportunity to resign for "good reason," and for other Participants to the extent set forth in an Award Agreement, by the Participant for Good Reason (as herein defined):

(a) any Options and SARs outstanding as of such Termination of Employment which were outstanding as of the date of such Change in Control shall be fully exercisable and vested and shall remain exercisable until the expiration of the Term of such Option or SAR;

(b) the restrictions and deferral limitations applicable to any Restricted Stock shall lapse, and such Restricted Stock outstanding as of such Termination of Employment which were outstanding as of the date of such Change in Control shall become free of all restrictions and become fully vested and transferable; and

(c) all Restricted Stock Units outstanding as of such Termination of Employment which were outstanding as of the date of such Change in Control shall be deemed to be and treated as earned and vested and payable in full, with any Performance Goals imposed with respect to such Awards deemed to be achieved at the greater of target and actual performance levels, and any deferral or other restriction shall lapse and be of no force or effect and such Restricted Stock Units shall be settled as promptly as is practicable after such Termination of Employment in (subject to Section 3.04) the form set forth in the applicable Award Agreement.

For purposes of this Article IX, "**Good Reason**" means if the Participant is a participant in the Executive Severance Plan or is subject to the Severance Policy, "Good Reason" as defined in the Executive Severance Plan or the Severance Policy, as applicable, or, if the Participant is not a participant in the Executive Severance Plan or the Severance Policy, as applicable, "Good Reason" as defined in the Award Agreement to which the applicable Participant is a party.

Notwithstanding any provision of this Article IX to the contrary, unless otherwise provided in the applicable Award Agreement, if any amount payable pursuant to an Award constitutes "deferred compensation" within the meaning of Section 409A of the Code, in the event of a Change in Control that does not qualify as an event described in Section 409A(a)(2)(A)(v) of the Code, then, to the extent required to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, such Award (and any other Awards that constitute deferred compensation that vested prior to the date of such Change in Control but are outstanding as of such date) shall not be settled until the earliest permissible payment event under Section 409A of the Code following such Change in Control.

SECTION 9.02. Definition of Change in Control. Unless otherwise provided in the applicable Award Agreement, for purposes of the Plan, a **“Change in Control”** shall mean any of the following events:

(a) The acquisition by any individual, entity or group (within the meaning of Section 13(d)(3) or 14(d)(2) of the Exchange Act) (a **“Person”**) of beneficial ownership (within the meaning of Rule 13d-3 promulgated under the Exchange Act) of 30% or more of either (a) the then outstanding shares of common stock of the Company (the **“Outstanding Company Common Stock”**) or (b) the combined voting power of the then outstanding voting securities of the Company entitled to vote generally in the election of directors (the **“Outstanding Company Voting Securities”**); provided, however, that for purposes of this Section 9.02(a), the following acquisitions shall not constitute a Change in Control: (A) any acquisition directly from the Company, (B) any acquisition by the Company, (C) any acquisition by any employee benefit plan (or related trust) sponsored or maintained by the Company or any corporation controlled by the Company, or (d) any acquisition pursuant to a transaction which complies with clauses (A), (B) and (C) of Section 9.02(c); or

(b) Individuals who, as of Effective Date, constitute the Board (the **“Incumbent Board”**) cease for any reason to constitute at least a majority of the Board; provided, however, that any individual becoming a director subsequent to the Effective Date whose election, or nomination for election by the Company’s stockholders, was approved by a vote of at least two-thirds of the directors then comprising the Incumbent Board shall be considered as though such individual were a member of the Incumbent Board, but excluding, for this purpose, any such individual whose initial assumption of office occurs as a result of an actual or threatened election contest with respect to the election or removal of directors or other actual or threatened solicitation of proxies or consents by or on behalf of a Person other than the Board; or

(c) Consummation of a reorganization, merger or consolidation or sale or other disposition of all or substantially all of the assets of the Company or the acquisition of assets of another entity (a **“Corporate Transaction”**), in each case, unless, following such Corporate Transaction, (A) all or substantially all of the individuals and entities who were the beneficial owners, respectively, of the Outstanding Company Common Stock and Outstanding Company Voting Securities immediately prior to such Corporate Transaction beneficially own, directly or indirectly, more than 50% of, respectively, the then outstanding shares of common stock and the combined voting power of the then outstanding voting securities entitled to vote generally in the election of directors, as the case may be, of the corporation resulting from such Corporate Transaction (including a corporation which as a result of such transaction owns the Company or all or substantially all of the Company’s assets either directly or through one or more subsidiaries) in substantially the same proportions as their ownership, immediately prior to such Corporate Transaction of the Outstanding Company Common Stock and Outstanding Company Voting Securities, as the case may be; (B) no Person (excluding any employee benefit plan (or related trust) of the Company or such corporation resulting from such Corporate Transaction) beneficially owns, directly or indirectly, 30% or more of, respectively, the then outstanding shares of common stock of the corporation resulting from such Corporate Transaction or the combined voting power of the then outstanding voting securities of such corporation except to the extent that such ownership existed prior to the Corporate Transaction; and (C) at least a majority of the members of the board of directors of the corporation resulting from such Corporate Transaction were members of the Incumbent Board at the time of the execution of the initial agreement, or of the action of the Board, providing for such Corporate Transaction; or

(d) Approval by the stockholders of the Company of a complete liquidation or dissolution of the Company.

ARTICLE X.

TERM, AMENDMENT AND TERMINATION

SECTION 10.01. Effectiveness. The Plan shall be effective on the date it is approved by the stockholders of the Company at a duly constituted meeting of the stockholders of the Company (the “**Effective Date**”).

SECTION 10.02. Termination. The Plan will terminate on the tenth (10th) anniversary of the Effective Date. Awards outstanding as of such date shall not be affected or impaired by the termination of the Plan and shall remain outstanding and subject to the terms and conditions of the Plan.

SECTION 10.03. Amendment of Plan. The Committee may amend, alter, or discontinue the Plan, but no amendment, alteration or discontinuation shall be made which would materially impair the rights of the Participant with respect to a previously granted Award without such Participant’s consent, except such an amendment made to comply with applicable law, including Section 409A of the Code, stock exchange rules or accounting rules.

SECTION 10.04. Amendment of Awards. Subject to Section 5.03, the Committee may unilaterally amend the terms of any Award theretofore granted, but no such amendment shall without the Participant’s consent materially impair the rights of any Participant with respect to an Award, except such an amendment made to cause the Plan or Award to comply with applicable law, stock exchange rules or accounting rules.

ARTICLE XI.

GENERAL PROVISIONS

SECTION 11.01. Conditions for Issuance. The Committee may require each person purchasing or receiving Shares pursuant to an Award to represent to and agree with the Company in writing that such person is acquiring the Shares without a view to the distribution thereof. The certificates for such Shares, if applicable, may include any legend which the Committee deems appropriate to reflect any restrictions on transfer. Notwithstanding any other provision of the Plan or any Award Agreement, the Company shall not be required to issue or deliver any certificate or certificates for Shares under the Plan.

SECTION 11.02. Additional Compensation Arrangements. Nothing contained in the Plan shall prevent the Company or any Subsidiary or Affiliate from adopting other or additional compensation arrangements for its employees or other Eligible Individuals.

SECTION 11.03. No Contract of Employment or Service. The Plan shall not constitute a contract of employment or service, and adoption of the Plan shall not confer upon any employee or other Eligible Individual any right to continued employment or service, nor shall it interfere in any way with the right of the Company or any Subsidiary or Affiliate to terminate the employment of any employee or service of any other Eligible Individual at any time for any reason or no reason.

SECTION 11.04. Required Taxes. No later than the date as of which an amount first becomes includible in the gross income of a Participant or becomes taxable to a Participant for federal, state, local or foreign income or employment or other tax purposes with respect to any Award under the Plan, such Participant

shall pay to the Company, or make arrangements satisfactory to the Company regarding the payment of, any federal, state, local or foreign taxes of any kind required by law to be withheld with respect to such amount, at the statutory withholding rate determined to be applicable in the discretion of the Company (up to the Participant's maximum statutory rates in the Participant's applicable jurisdiction with respect to the Award, as determined by the Company) that will not result in an adverse accounting consequence or cost. Unless otherwise determined by the Company, withholding obligations may be settled with Common Stock, including Common Stock that is part of the Award that gives rise to the withholding requirement. The obligations of the Company under the Plan shall be conditional on such payment or arrangements, and the Company and its Subsidiaries and Affiliates shall, to the extent permitted by law, have the right to deduct any such taxes from any payment otherwise due to such Participant. The Committee may establish such procedures as it deems appropriate, including making irrevocable elections, for the settlement of withholding obligations with Common Stock. For purposes of calculating compensation income and withholding for transactions that settle in Common Stock, unless otherwise determined by the Committee, the Company shall use the closing price of a Share on the Applicable Exchange on the trading date immediately preceding the distribution date of the Common Stock.

SECTION 11.05. Limitation on Dividends, No Rights as Stockholder. Reinvestment of dividends in additional Restricted Stock or Restricted Stock Units at the time of any dividend payment shall only be permissible if sufficient Shares are available under Article III for such reinvestment or payment (taking into account then outstanding Awards). Subject to the terms of the Plan and the requirements of Section 409A of the Code, in the event that sufficient Shares are not available for such reinvestment or payment, such reinvestment or payment shall be made in the form of a grant of Restricted Stock Units equal in number to the Shares that would have been obtained by such payment or reinvestment, the terms of which Restricted Stock Units shall provide for settlement in cash and for dividend equivalent reinvestment in further Restricted Stock Units on the terms contemplated by this Section 11.05. Except as otherwise expressly provided in the Plan, no Participant or holder or beneficiary of any Award shall have any rights as a stockholder (including, if applicable, the right to vote the applicable Shares and the right to receive dividends) with respect to any Shares to be distributed under the Plan unless and until the Participant has become a holder of such Shares.

SECTION 11.06. Designation of Death Beneficiary. The Committee may establish such procedures as it deems appropriate for a Participant to designate a beneficiary to whom any amounts payable in the event of such Participant's death are to be paid or by whom any rights of such Participant, after such Participant's death, may be exercised.

SECTION 11.07. Subsidiary Employees. In the case of a grant of an Award to any employee or other Eligible Individual of a Subsidiary of the Company, the Company may, if the Committee so directs, issue or transfer the Shares, if any, covered by the Award to the Subsidiary, for such lawful consideration as the Committee may specify, upon the condition or understanding that the Subsidiary will transfer the Shares to the employee or other Eligible Individual in accordance with the terms of the Award specified by the Committee pursuant to the provisions of the Plan. All Shares underlying Awards that are forfeited or cancelled should revert to the Company.

SECTION 11.08. Governing Law and Interpretation. The Plan and all Awards made and actions taken thereunder shall be governed by and construed in accordance with the laws of the State of Georgia,

without reference to principles of conflict of laws. The captions of the Plan are not part of the provisions hereof and shall have no force or effect.

SECTION 11.09. Non-Transferability. Except as otherwise provided in Section 5.08 or by the Committee, Awards under the Plan are not transferable except by will or by laws of descent and distribution.

SECTION 11.10. Foreign Employees and Foreign Law Considerations. The Committee may grant Awards to Eligible Individuals who are foreign nationals, who are located outside the United States or who are not compensated from a payroll maintained in the United States, or who are otherwise subject to (or could cause the Company to be subject to) legal or regulatory provisions of countries or jurisdictions outside the United States, on such terms and conditions different from those specified in the Plan as may, in the judgment of the Committee, be necessary or desirable to foster and promote achievement of the purposes of the Plan, and, in furtherance of such purposes, the Committee may make such modifications, amendments, procedures, or subplans as may be necessary or advisable to comply with such legal or regulatory provisions.

SECTION 11.11. Deferrals. Subject to the requirements of Section 409A of the Code, the Committee shall be authorized to establish procedures pursuant to which the payment of any Award may be deferred, including, subject to the provisions of the Plan (including Section 11.05) and the provisions of the applicable Award Agreement, any interest or dividends, or interest or dividend equivalents, with respect to the number of Shares covered by the Award, as determined by the Committee, in its sole discretion.

SECTION 11.12. Compliance with Section 409A of the Code. Awards granted under the Plan shall be designed and administered in such a manner that they are either exempt from the application of, or comply with, the requirements of Section 409A of the Code. To the extent that the Committee determines that any Award granted under the Plan is subject to Section 409A of the Code, the Award Agreement shall incorporate the terms and conditions necessary to avoid the imposition of an additional tax under Section 409A of the Code upon a Participant. Notwithstanding any other provision of the Plan or any Award Agreement (unless the Award Agreement provides otherwise with specific reference to this Section): (i) an Award shall not be granted, deferred, accelerated, extended, paid out, settled, substituted or modified under the Plan in a manner that would result in the imposition of an additional tax under Section 409A of the Code upon a Participant; and (ii) if an Award constitutes “deferred compensation” within the meaning of Section 409A of the Code, and if the Participant holding the Award is a “specified employee” (as defined by Section 409A of the Code, with such classification to be determined in accordance with the methodology established by the Company), then, to the extent required to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, no distribution or payment of any amount shall be made before a date that is six (6) months following the date of such Participant’s “separation from service” (as defined by Section 409A of the Code) or, if earlier, the date of the Participant’s death. In addition, to the extent required in order to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, the Participant shall not be considered to have terminated employment or service with the Company for purposes of the Plan and no payment shall be due to the Participant under the Plan or any Award until the Participant would be considered to have incurred a “separation from service” from the Company and its Affiliates within the meaning of Section 409A of the Code. Each amount to be paid or benefit to be provided under the Plan shall be construed as a separate identified payment for purposes of Section 409A of the Code. The Committee shall have the sole authority to make any accelerated distributions permissible under Treas. Reg. Section 1.409A-3(j)(4) to Participants with respect to any deferred amounts; provided, however, that such distributions meets the requirements of Treas. Reg. Section 1.409A-3(j)(4). Although the Company intends to administer the Plan so that Awards will be exempt from, or will comply with, the requirements of Section 409A

of the Code, the Company does not warrant that any Award under the Plan will qualify for favorable tax treatment under Section 409A of the Code or any other provision of federal, state, local, or non-United States law. Neither the Company, its Subsidiaries or Affiliates, nor their respective directors, officers, employees or advisers shall be liable to any Participant (or any other individual claiming a benefit through the Participant) for any tax, interest, or penalties the Participant might owe as a result of the grant, holding, vesting, exercise, or payment of any Award under the Plan.

SECTION 11.13. Section 16(b) of the Exchange Act. The Committee may refuse to issue or transfer any Shares or other consideration under an Award if, acting in its sole and plenary discretion, it determines that the issuance or transfer of such Shares or such other consideration might violate any applicable law or regulation or entitle the Company to recover the same under the short-swing recovery rules of Section 16(b) of the Exchange Act, and any payment tendered to the Company by a Participant, other holder or beneficiary in connection with the exercise or vesting of such Award shall be promptly refunded to the relevant Participant, holder or beneficiary.

SECTION 11.14. Clawback. Notwithstanding anything in the Plan to the contrary, any Award, including any Shares, cash or other property subject to or purchased or received pursuant to an Award, shall be subject to any recovery, recoupment, clawback and/or other forfeiture policy maintained by the Company from time to time, or otherwise required by applicable law, including, without limitation, the NCR Voyix Corporation Clawback Policy as may be amended and/or restated from time to time, and any successor policy.

SECTION 11.15. Unfunded Status of the Plan. It is presently intended that the Plan constitute an “unfunded” plan for incentive and deferred compensation. The Committee may authorize the creation of trusts or other arrangements to meet the obligations created under the Plan to deliver Common Stock or make payments; provided, however, that unless the Committee otherwise determines, the existence of such trusts or other arrangements is consistent with the “unfunded” status of the Plan.

SECTION 11.16. Construction. All references to the Plan to “*Section*,” “*Sections*,” or “*Article*” are intended to refer to the Section, Sections or Article, as the case may be, of the Plan. As used in the Plan, the words “*include*” and “*including*,” and variations thereof, shall not be deemed to be terms of limitation, but shall be deemed to be followed by the words “*without limitation*,” except as expressly provided, and the word “*or*” shall not be deemed to be exclusive.

CERTIFICATION

I, James Kelly, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of NCR Voyix Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 5, 2026

/s/ James Kelly

James Kelly
Chief Executive Officer

CERTIFICATION

I, Brian Webb-Walsh, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of NCR Voyix Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 5, 2026

/s/ Brian Webb-Walsh

Brian Webb-Walsh
Executive Vice President and Chief Financial Officer

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of NCR Voyix Corporation (the “Company”) for the period ending June 30, 2026 as filed with the U.S. Securities and Exchange Commission on the date hereof (the “Report”), each of the undersigned officers of the Company does hereby certify, pursuant to 18 U.S.C. § 1350 (section 906 of the Sarbanes-Oxley Act of 2002), that:

- (1) the Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

The foregoing certification (i) is given to such officers’ knowledge, based upon such officers’ investigation as such officers reasonably deem appropriate; and (ii) is being furnished solely pursuant to 18 U.S.C. § 1350 (section 906 of the Sarbanes-Oxley Act of 2002) and is not being filed as part of the Report or as a separate disclosure document.

Dated: August 5, 2026

/s/ James Kelly

James Kelly
Chief Executive Officer

Dated: August 5, 2026

/s/ Brian Webb-Walsh

Brian Webb-Walsh
Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signatures that appear in typed form within the electronic version of this written statement required by Section 906, has been provided to NCR Voyix Corporation and will be retained by NCR Voyix Corporation and furnished to the United States Securities and Exchange Commission or its staff upon request.