# SECURITIES AND EXCHANGE COMMISSION WASHINGTON D.C. 20549 <br> FORM 11-K <br> Annual Report Pursuant to Section 15 (d) of the Securities Exchange Act of 1934 

(Mark One)
Annual Report pursuant to Section 15 (d) of the Securities Exchange Act of 1934
X
(No Fee Required)

For the fiscal year ended December 31, 2000
OR
Transition report pursuant to Section 15 (d) of the Securities Exchange Act
of
1934 (No Fee Required)
For the transition period from $\qquad$ to $\qquad$
Commission File number 1-1105
A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

NCR CORPORATION SAVINGS PLAN
B. Name and issuer of the securities held pursuant to the plan and the address of its principal executive office:

NCR CORPORATION
1700 South Patterson Boulevard, Dayton, OH 45479

## Page(s)



To the Participants and
Administrator of the NCR Savings Plan
In our opinion, the accompanying statements of net assets available for benefits and the related statements of changes in net assets available for benefits present fairly, in all material respects, the net assets available for benefits of the NCR Savings Plan (the "Plan") at December 31, 2000 and December 31, 1999, and the changes in net assets available for benefits for the year ended December 31,2000 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Plan's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule, "Schedule of Assets Held for Investment Purposes at End of Year," is presented for the purpose of additional analysis and is not a required part of the basic financial statements but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Dayton, Ohio
June 8, 2001

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NCR Savings Plan
Statements of Net Assets Available for Benefits
December 31, 2000 and 1999
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The accompanying notes are an integral part of these financial statements.

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NCR Savings Plan
Statement of Changes in Net Assets Available for Benefits
For the Year Ended December 31, 2000
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|  | Year Ended <br> December 31, 2000 |
| :---: | :---: |
| Additions |  |
| Additions to net assets attributed to: |  |
| Investment income: |  |
| Interest | \$ 10, 021,533 |
| Dividends | 48, 320,883 |
| Interest on participant loans | 1, 016, 920 |
| Total investment income | 59, 359, 336 |
| Contributions: |  |
| Participant | 75,421,733 |
| Employer, net of forfeitures | 29, 047,783 |
| Total contributions | 104, 469, 516 |
| Asset transfer from Ceres Plan (see Note 5) | 428, 008 |
| Total additions | 164,256,860 |
| Deductions |  |
| Deductions from net assets attributed to: |  |
| Net realized and unrealized depreciation in fair value of investments | 145, 911, 145 |
| Benefits paid to participants | $154,142,208$ |
| Administrative expenses | 1,994,923 |
| Total deductions | 302, 048, 276 |
| Net decrease | $(137,791,416)$ |
| Net assets available for benefits |  |
| Beginning of year | 1,953, 793, 284 |
| End of year | \$1, 816, 001, 868 |

The accompanying notes are an integral part of these financial statements.

## 1. Description of the Plan

General

The NCR Savings Plan (the "Plan") is a defined contribution plan established on May 1, 1985 by NCR Corporation (the "Company") to give the Company's employees more control over, and participation in, the accumulation of capital for their retirement.

The Plan is designed to qualify as a profit-sharing plan with a qualified cash or deferred arrangement under Section 401(k) of the Internal Revenue Code of 1986, as amended. It is also subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended.

The Plan covers all eligible U.S. employees of the Company (other than certain categories of part-time, temporary and intern employees) and its domestic subsidiaries, except for employees covered by a collective bargaining agreement.

Contributions and Funding

All eligible employees of the Company may defer a portion of their compensation by making tax-deferred contributions, as well as after-tax contributions, to the Plan. Participants may elect to contribute up to twenty percent of their eligible compensation. The maximum contribution percentage limits vary based upon the participant's base salary. Annual tax-deferred contributions per participant for the 2000 and 1999 Plan years were limited to $\$ 10,500$ and $\$ 10,000$, respectively.

For each dollar contributed by a participant, up to a maximum six percent of compensation, the Company funds an additional matching amount. The Company's matching contributions are seventy-five percent of the first three percent of pay contributed by a participant and fifty percent of the next three percent of pay contributed by a participant, whether on a taxdeferred or after-tax basis.

Participants direct their contributions, as well as the Company's matching contributions, among various investment strategies, as well as mutual funds, market index funds, a money market fund and the NCR Unitized Stock Fund, which invests primarily in NCR Common Stock. The investment strategies are comprised of a combination of mutual funds and are managed to derive returns subject to the associated risk tolerance. Effective January 2, 2001, the Company added a broader range of mutual funds to its investment options.

## Vesting

Participants are immediately vested in their contributions plus actual earnings thereon. Company matching contributions vest in increments of onefifth each year, over a five-year period beginning with the participant's hire date.

Participants become fully vested in their account (i) upon attainment of age 65, (ii) upon retirement, (iii) upon termination of employment due to a "reduction in force", (iv) in the event of death, or (v) in the event of total and permanent disability. Upon termination of employment, participants are entitled to full distribution of their contributions and all vested Company match contributions; all non-vested Company match contributions are forfeited. These forfeitures are reallocated and used to reduce future Company matching contributions. During the Plan year, forfeitures used to offset Company matching contributions are considered immaterial in relation to the Plan taken as a whole.

## Participant Accounts

Each participant's account is credited with the participant's contributions, Company contributions and Plan earnings. Participants' accounts are valued on a daily basis. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account balance.

Participants may withdraw any employee tax-deferred contributions during their employment in the case of a "hardship" (as defined by the Plan), and participants may withdraw after-tax employee contributions for any reason. The participants may not withdraw any Company match contributions or any earnings on Company match or employee contributions until they terminate employment with the Company.

## Participant Loans

Participants may borrow from the Plan, limited by restrictions set forth in the Plan document. A fixed interest rate is applied to the loan based on the prime rate (as reported by the Wall Street Journal) in effect on the twentieth business day of the month, prior to the month of the transaction. The term of the loan may be between twelve and fifty-six months. Upon default, participants are considered to have received a distribution and are subject to income taxes on the distribution amount.

Termination of the Plan
It is the present intention of the Company to continue the Plan indefinitely. However, the Company reserves the right to terminate the Plan at any time by action of the Board of Directors. No amendment or termination of the Plan may adversely affect a participant's accrued benefits on the date of the amendment or termination. No amendment may change the requirement that the assets of the Savings Plan Trust (the "Trust") must be used for the exclusive benefit of the participants, the former participants and the beneficiaries.

Upon termination of the Plan, the Company may, at its option, continue the Trust in existence or cause the Trust to be liquidated. If the Trust is liquidated, distributions will be made to the various participants, former participants and beneficiaries in a single lump sum promptly after liquidation is effective. If the Trust is not liquidated, distributions will be made to the various participants when they cease employment. For a complete description of the Plan, participants should refer to the Plan Document.

The Plan provides for various investment options in several investment securities and instruments. Investment securities are exposed to various risks, such as interest rate, market and credit. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in risks in the near term would materially affect participants' account balances and the amounts reported in the Statement of Net Assets Available for Benefits and the Statement of Changes in Net Assets Available for Benefits.
2. Summary of Significant Accounting Policies

Basis of Accounting
The financial statements of the Plan are prepared under the accrual basis of accounting.

Investment Valuation and Income Recognition

All of the Plan's investments are stated at fair value, except for guaranteed investment contracts which, in accordance with generally accepted accounting principles, are stated at contract value. Fair values have been estimated based on quoted market amounts of the underlying investments.

Purchases and sales of securities are recorded on a trade-date basis. Realized gains and losses from security transactions are reported on the average cost method.

Plan Expenses
All initial and ongoing administrative costs of the Plan are paid by the Company, except for a $\$ 50$ participant loan application fee. Brokerage fees and commissions are included in the cost of investments when purchased and in determining the net proceeds on sales of investments. Investment management fees are paid from the respective assets of the investment option.

The Plan's primary investment manager is Fidelity Investments (Fidelity). An affiliate of Fidelity serves as the record keeper for the Plan's participant data. Another affiliate of Fidelity serves as the trustee of the Plan.

Payments to Withdrawing Participants

The Plan records payments to withdrawing participants at the time of disbursement.

Rollover Contributions and Transfers
Participant rollover contributions and transfers from other defined contribution plans are included as participant contributions in the Statement of Changes in Net Assets Available for Benefits.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from those estimates.
3. Investments

The following presents investments that represent five percent or more of the Plan's net assets:

|  | Decem |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| Axe Houghton Small Cap Fund, 7,639,963 and 5,362,989 shares, respectively | \$ 98,631,925 | \$ 88,124,632 |
| BGI U.S. Debt Index Fund, 15, 852, 685 and 12,070, 832 shares, respectively | 221,144,950 | 150,764,688 |
| Fidelity Contrafund, 1,874,322 and 1,820,499 shares, respectively | 92,160,407 | 109, 266,333 |
| Fidelity Institutional Cash Portfolio, 75,084,134 an 99,741,757 shares, respectively | 75, 084,134 | 99,741,757 |
| Fidelity Magellan Fund Inc., 1,071, 732 and 1,600,875 shares, respectively | 127,857,590 | 218,727,563 |
| Fidelity Select Equity Portfolio, 6,116,889 and , 6,187,978 shares, respectively | 249,263,228 | 273,632,398 |
| Fidelity Select International Portfolio 2,224,468 an 1,064,782 shares, respectively | 173,152,617 | 94,680,424 |

During 2000, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) depreciated in value by \$145,911, 145 as follows:

Mutual funds and common/collective trusts
$\$(169,107,867)$
Common stock
$23,196,722$
\$(145, 911, 145 )

The Company received its latest favorable determination letter, dated November 6, 1995, from the Internal Revenue Service as to the qualified status of the Plan under Section $401(a)$ of the Internal Revenue Code (the Code). Therefore, the Plan's Administrator believes that the Plan was qualified and the related Trust is exempt from federal income taxes under Section 501(a) of the Code. Accordingly, income taxes are not provided for in the accompanying financial statements. Participant contributions, except for those contributions which participants elect to be tax-deferred under Section 401(k), are taxable to the participants in the year their contributions are made.

Participants are liable for federal income taxes relative to their Section 401(k) contributions, the Company match contributions and the earnings of the Plan when the contributions are distributed to them.

The Plan has been amended since receiving the determination letter. However, the Plan's Administrator and the Plan's tax counsel believe that the Plan is designed and currently being operated in compliance with the applicable requirements of the Code.
5. Asset Transfer from Ceres Plan

During the Plan year, Ceres Integrated Solutions, LLC merged into NCR Corporation, with NCR being the surviving corporation. The net assets of the Ceres Plan were transferred into the Plan on October 3, 2000, and the Ceres Plan ceased to exist.

## NCR Savings Plan

Supplemental Schedule

| Identity of Issue | Number of Shares | Fair Market Value |
| :---: | :---: | :---: |
| Common/Collective Trusts: |  |  |
| BGI Equity Index | 2,180,409 | \$ 37, 873,700 |
| BGI EAFE Index | 2,016,742 | 40,213, 842 |
| BGI Russell 2000 | 1,915,720 | 21, 907,119 |
| BGI U.S. Debt Index Fund | 15,852,685 | 221,144,950 |
| Registered Investment Companies: |  |  |
| Alliance Quasar | 236,424 | 5,563,046 |
| American Century Ultra Invests Fund | 2,392,877 | 77, 457,438 |
| Axe Houghton Small Cap Fund | 7,639,963 | 98,631,925 |
| Columbus Circle Small Cap Fund | 758,880 | 23,420,566 |
| Fidelity Aggressive Equity Fund * | 74,671 | 64,319,321 |
| Fidelity Contrafund * | 1,874,322 | 92,160,407 |
| Fidelity Diversified International * | 828,715 | 18,182, 002 |
| Fidelity Growth \& Income Portfolio * | 1,820,930 | 76,661,156 |
| Fidelity Institutional Cash Portfolio | 75, 084,134 | 75, 084,134 |
| Fidelity Magellan Fund Inc. * | 1, 071, 732 | 127,857,590 |
| Fidelity Managed Inv. Contract Portfolio (GIC's) * | 4,727,926 | 4,727,926 |
| Fidelity Puritan Fund * | 621,753 | 11,707,614 |
| Fidelity Retirement Money Market | 56,550,695 | 56,550,695 |
| Fidelity Select Equity Portfolio * | 6,116,889 | 249, 263, 228 |
| Fidelity Select International Portfolio | 2,224,468 | 173,152, 617 |
| Fidelity U.S. Equity Index Portfolio * | 1,027,636 | 39,368,727 |
| Janus Worldwide | 1,498,013 | 85,176,991 |
| Legg Mason Small Cap Fund | 3,960,385 | 68,102,787 |
| Legg Mason Value Trust | 2,303,784 | 40,592,673 |
| Employer Related Investment: |  |  |
| NCR Common Stock * | 1,684,009 | 82,726,942 |
| Participant Loans (a)* |  | 21,463,663 |

(a) The participant loan interest rates are between 7.25\% - 9.25\%. The loan terms are between 12 and 56 months.

* Party-in-interest
** This schedule represents those assets required to be reported under Department of Labor Section 2520.103-11 and Form 5500 Schedule H, Line $4 i$.

NCR Savings Plan. Pursuant to the requirements of the Securities Exchange Act of
1934, the Savings Plan Committee has duly caused this annual report to be signed by the undersigned thereunto duly authorized.

NCR SAVINGS PLAN

By: /s/ Bo Sawyer
NCR Savings Plan Administrator

## Exhibit Index

## Exhibit No.

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 of the NCR Savings Plan (Registration No. 333-18803) of our report dated June 8, 2001 relating to the financial statement of the NCR Savings Plan, which appears in this Form 11-K.
/s/ PricewaterhouseCoopers LLP
Dayton, Ohio
June 20, 2001

