

NCR Says Check-Imaging Decision Delays Could Cost Financial Institutions

April 5, 2004 at 10:02 AM EDT

DAYTON, Ohio--(BUSINESS WIRE)--April 5, 2004--

As Countdown to Check 21 Continues, Window of Opportunity Narrowing for Banks to Educate Consumers, Drive Resulting Efficiencies

Facing a six-month countdown to October 2004 when the Check Clearing for the 21st Century Act (Check 21) goes into effect, the banking sector in the United States will undergo a significant transformation in the way it conducts business. Banks, businesses and consumers will feel the impact of the ripple effect of this legislation that allows for the acceptance of substitute checks in the clearing system and opens the door for check truncation and enhanced imaging technology.

NCR Corporation (NYSE:NCR) has been working with banks large and small across the United States and worldwide to develop individualized imaging strategies. As a result, NCR has identified five core considerations for banks now preparing to take advantage of the opportunities and efficiencies presented by check truncation and image exchange.

Alenka Grealish, senior analyst with Celent Communications, said, "As a whole, the banking industry is onboard and busily preparing for Check 21. Many individual banks, however, are waiting to finalize their initiatives until they have a better understanding of how specific Regulation CC amendments will impact them. At this point, consumers are apathetic but we expect them to have questions as soon as image replacement documents are in circulation. Anytime you introduce something unfamiliar, there is a definite learning curve."

"The cost of indecision for banks will be tremendous," said Keith Taylor, senior vice president of NCR's Financial Solutions Division. "With an upward cost of \$70 billion to process checks in the United States and new competitive pressures from non-banks, it is critical for banks to strategically address Check 21's economic impact, fraud reduction and consumer education."

According to Taylor, banks with imaging technology will:

- -- Have greater opportunity to reduce fraud. Check imaging technology will help to reduce the annual \$10 billion check fraud problem in the United States. Transactions will be cleared and returned faster and fraud detected sooner. Banks that remain paper-based may become a target as "bad guys" gravitate to known systems.
- -- Have a customer service advantage. By deploying check truncation and imaging technology, banks will be able to offer expanded banking hours to both commercial and consumer customers, as well as next-day availability for deposited funds. Customers can access check files 24/7 online. Banks without these services will have a competitive disadvantage.
- -- Benefit from operational advancements. Faster clearing means faster interbank collection and significant processing cost reductions. To take advantage of these efficiencies, banks must first determine where to capture the check image and how to store that image. Some will capture at the teller window, in the branch back office, at the banks' commercial customers, at the automated teller machine (ATM), at the retail point-of-sale or in a central processing area.
- -- Have new revenue opportunities. Check truncation and image exchange will enable banks to expand service offerings and tap new sources of revenue.
- -- Reap the greatest customer service rewards if they are able to explain the impact of Check 21 to their customers in plain language. The Federal Reserve is mandating the required legal language that must be distributed to customers through

statement inserts. However, regulators are leaving the actual consumer education plans to each financial institution. Frontline and call-center staff must be able to explain and answer customer questions plainly, beyond the legal language.

More than 50 billion checks are processed with NCR technology annually. According to Taylor, NCR's expertise in all areas that a check touches makes it uniquely positioned to lead banks through the evolution of the check-payment industry.

About NCR Corporation

NCR Corporation (NYSE:NCR) is a leading global technology company helping businesses build stronger relationships with their customers. NCR's ATMs, retail systems, Teradata(R) data warehouses and IT services provide Relationship Technology(TM) solutions that maximize the value of customer interactions and help organizations create a stronger competitive position. Based in Dayton, Ohio, NCR (www.ncr.com) employs approximately 29,000 people worldwide.

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